Consolidated Financial Statements



Consolidated Financial Statements of

THOMPSON-NICOLA REGIONAL DISTRICT

And Independent Auditors' Report theron

Year ended December 31, 2019

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Year ended December 31, 2019

Consolidated Financial Statements

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Management's Responsibility for the Consolidated Financial Statements

This statement is provided to clarify and outline the roles and responsibilities of management, the elected Board of Directors and the independent auditors in relation to the preparation and review of the annual financial statements of the Thompson-Nicola Regional District (TNRD).

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The TNRD's Board of Directors is composed entirely of Directors who are neither management nor employees of the TNRD. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for delegating authority for the approval of the financial statements. The Board fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management. The Board is also responsible for the appointment of the TNRD's external auditors. The external auditors have full and free access to the Board and management to discuss their audit findings.

KPMG LLP, an independent firm of Chartered Professional Accountants, has been appointed by the TNRD's Board of Directors to audit the financial statements. Their accompanying report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.

On behalf of the Thompson-Nicola Regional District:

Douglas Rae, CPA, CA

Director of Finance

Randy Diehl

Chief Administrative Officer

MUNICIPALITIES: Ashcroft | Barriere | Cache Creek | Chase | Clearwater | Clinton

Kamloops | Logan Lake | Lytton | Merritt | Sun Peaks

ELECTORAL AREAS: "A" "B" "E" "I" "J" "L" "M" "N" "O" "P"



KPMG LLP 560 Victoria Street Kamloops BC V2C 2B2 Canada Tel 250-372-5581 Fax 250-828-2928

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of the Thompson-Nicola Regional District

Opinion

We have audited the consolidated financial statements of the Thompson-Nicola Regional District (the Entity), which comprise:

- the consolidated statement of financial position as at December 31, 2019;
- the consolidated statement of operations for the year then ended;
- the consolidated statement of changes in net financial assets for the year then ended;
- the consolidated statement of cash flows for the year then ended; and,
- notes to the consolidated financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2019, and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards.

Our responsibilities under those standards are further described in the "Auditors'

Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit
procedures that are appropriate in the circumstances, but not for the purpose of expressing an
opinion on the effectiveness of the Entity's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants

LPMG LLP

Kamloops, Canada March 26, 2020

Thompson-Nicola Regional DistrictConsolidated Statement of Financial Position

December 31, 2019, with comparative figures for 2018

	2019	2018
Financial assets:		
Cash and cash equivalents (note 3)	\$ 42,395,849 \$	39,004,512
Accounts receivable (note 4)	2,898,876	3,235,287
Total financial assets	45,294,725	42,239,799
Liabilities:		
Accounts payable and accrued liabilities	2,492,992	2,633,955
Deferred revenue (note 5)	6,069,487	5,260,124
Short-term debt (note 6)	81,035	91,881
Long-term debt (note 7)	2,124,717	2,259,739
Landfill remediation liability (note 8)	5,461,528	5,461,528
Total liabilities	16,229,759	15,707,227
Net financial assets	29,064,966	26,532,572
Non-financial assets:		
Tangible capital assets (note 9)	53,556,923	50,397,199
Prepaid expenses	114,155	83,164
Total non-financial assets	53,671,078	50,480,363
Accumulated surplus (note 10)	\$ 82,736,044 \$	77,012,935

Commitments and contingencies (note 11)

The accompanying notes are integral to these financial statements.

Approved:

Douglas Rae, CPA,CA Director of Finance

Thompson-Nicola Regional District Consolidated Statement of Operations

Year ended December 31, 2019, with comparative figures for 2018

	Budget	2019	2018
	(note 15)		
Revenue:			
Tax requisition	\$ 23,583,301 \$		24,146,467
Government transfers and other grants (note 12)	8,136,629	3,021,624	3,656,253
Grants in lieu of taxes	111,115	160,398	167,584
Sale of services	3,208,242	3,542,606	3,196,547
Water and sewer tolls	918,149	968,560	942,936
Interest	100,000	858,660	629,752
Other revenue	2,320,294	3,819,184	1,121,164
Gain (loss) on sale of tangible capital assets	-	(6,311)	2,490
Actuarial adjustment of long-term debt	-	29,892	28,378
Total revenue	38,377,730	35,982,647	33,891,571
Expenses:			
General government services	5,742,273	6,133,197	5,219,514
Protective services	4,451,484	3,192,082	4,487,962
Transportation services	126,111	118,453	121,497
Environmental health services	9,762,079	8,934,947	9,580,414
Public health and welfare	121,476	166,921	102,990
Environmental development	2,610,871	1,825,973	1,660,742
Recreational and cultural services	9,353,057	8,817,678	8,116,987
Waterworks	1,088,696	833,177	820,362
Sewerage	261,080	237,110	666,591
Utilities	-	-	2,057
Total expenses	33,517,127	30,259,538	30,779,116
Annual surplus	4,860,603	5,723,109	3,112,455
Accumulated surplus, beginning of year	77,012,935	77,012,935	73,900,480
Accumulated surplus, end of year	\$ 81.873.538 \$	82,736,044 \$	77,012,935

The accompanying notes are integral to these financial statements.

Thompson-Nicola Regional District
Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2019, with comparative figures for 2018

	Budget	2019	2018
	(note 15)		
Annual surplus	\$ 4,860,603 \$	5,723,109 \$	3,112,455
Acquisition of tangible capital assets	(13,912,715)	(6,575,235)	(4,121,517)
Amortization on tangible capital assets	-	3,394,670	3,021,773
Loss (gain) on sale of tangible capital assets	-	6,311	(2,490)
Proceeds on sale of tangible capital assets	-	14,530	52,354
	(9,052,112)	2,563,385	2,062,575
Acquisition of prepaid expenses	-	(114,155)	(83,164)
Use of prepaid expenses	-	83,164	139,487
	-	(30,991)	56,323
Change in net financial assets	(9,052,112)	2,532,394	2,118,898
Net financial assets, beginning of year	26,532,572	26,532,572	24,413,674
Net financial assets, end of year	\$ 17,480,460 \$	29,064,966 \$	26,532,572

The accompanying notes are integral to these financial statements.

Thompson-Nicola Regional District Consolidated Statement of Cash Flows

Year ended December 31, 2019, with comparative figures for 2018

	 2019	2018
Cash provided (used) by:		
Operating activities:		
Annual surplus	\$ 5,723,109 \$	3,112,455
Items not involving cash:		
Actuarial adjustment of long-term debt	(29,892)	(28,378
Amortization	3,394,670	3,021,773
Loss (gain) on sale of tangible capital assets	6,311	(2,490)
Change in non-cash assets and liabilities:		
Accounts receivable	336,411	2,278,525
Accounts payable and accrued liabilities	(140,963)	(509,570)
Deferred revenue	809,363	846,165
Prepaid expenses	(30,991)	56,323
Total operating activities	10,068,018	8,774,803
Capital activities:		
Acquisition of tangible capital assets ¹	(6,575,235)	(4,121,517)
Proceeds on sale of tangible capital assets	14,530	52,354
Total capital activities	(6,560,705)	(4,069,163)
Financing activities:		
Proceeds on long-term debt	-	934,545
Repayment of short-term debt	(10,846)	(420,508)
Repayment of long-term debt	(105,130)	(75,764)
Total financing activities	(115,976)	438,273
Increase in cash and cash equivalents	3,391,337	5,143,913
Cash and cash equivalents, beginning of year	39,004,512	33,860,599
Cash and cash equivalents, end of year	\$ 42,395,849 \$	39,004,512
Cook weid for interest	 0E 000 A	00.500
Cash paid for interest	\$ 85,898 \$	80,506
Cash received from interest	858,660	629,752

¹ Acquisition of tangible capital assets is presented net of assets acquired by capital lease.

The accompanying notes are integral to these financial statements.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

The Thompson-Nicola Regional District ("TNRD") was incorporated November 24, 1967 under provisions of the British Columbia Municipal Act and operates under provisions of the Local Government Act and the Community Charter of British Columbia. Its principal activities are the provision of regional and local government services to residents of the eleven municipalities and ten electoral areas within its boundaries. These include protective services, transportation, environmental health and solid waste management, public health and welfare, development and planning services, public library and other recreational and cultural services, water, sewer and wastewater utilities services.

1. Significant accounting policies:

(a) Basis of presentation:

The consolidated financial statements of the TNRD are prepared by management in accordance with Canadian generally accepted accounting principles for the public sector established by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada").

(b) Basis of accounting:

The TNRD follows the accrual method of accounting for revenue and expenses. Revenues are normally recognized in the period when they are earned, can be measured and there is reasonable assurance that they will be collected. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Principles of consolidation:

Consolidated financial statements include the assets, liabilities, revenues, expenses and accumulated surpluses of all funds of the TNRD. In accordance with the principles of consolidation set out for the public sector, inter-fund balances and transactions have been eliminated. In addition, financial transactions of all entities under financial control of the TNRD are included in the consolidated financial statements. These entities include several volunteer fire departments.

Consolidated financial statements further include, on a proportionate consolidation basis, the TNRD's share (75%) of the assets, liabilities, revenues, expenses and net equity of Strata Corporation KAS 2093, a business corporation controlled by the Regional District. Strata Corporation KAS 2093 is owned by the TNRD and the City of Kamloops and manages the activities of the Civic Building located at 465 Victoria Street, Kamloops, BC.

(d) Taxation:

Each municipality and electoral area within the TNRD is requisitioned for their portion of each service in which they participate. These funds are then levied by the municipalities and the Province (for electoral areas) to individual taxpayers and then remitted to the TNRD by August 1 of each year. Tax revenues are recognized in the year in which they are levied.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

1. Significant accounting policies (continued):

(e) Government transfers:

Government transfers (other than grants in lieu of taxes) are recognized in the consolidated financial statements as revenues in the periods in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made unless the transfer contains stipulations that create a liability, in which case the transfers are deferred and recognized as revenue in the periods that the liability is extinguished. Grants in lieu of taxes are recognized at the earlier of when received or when determined to be more likely than not to be collected.

(f) Interest:

Interest earned is allocated on the basis of actual earnings from the specific instruments. Excess funds or temporary borrowings of all functions and capital projects are pooled and interest income or expense is allocated to the individual functions and capital projects on a monthly basis.

(g) Deferred revenue:

Deferred revenue includes amounts received from third parties which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. Revenue is recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired, thereby extinguishing the related liability.

(h) Cash equivalents:

Cash equivalents include short-term, highly liquid investments with a term to maturity of 90 days or less at acquisition.

(i) Long-term debt:

Long-term debt is recorded net of accumulated principal repayments and actuarial adjustments to debt. Debt interest charges are charged against current revenue in the periods in which they are accrued.

(j) Landfill liability:

The liability and annual expenditure for closure of operational sites and post closure care has been recognized as the landfill sites' capacities are used each year, based on the present value of estimated future cash flows, after being adjusted for estimated inflation.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

1. Significant accounting policies (continued):

(k) Liability for contaminated sites:

The TNRD recognizes a liability for remediation of a contaminated site when the site is no longer in productive use or an unexpected event resulting in contamination has occurred and the following criteria are satisfied: contamination exceeds an environmental standard, the TNRD is either directly responsible or has accepted responsibility for remediation, it is expected future economic benefits will be given up and a reasonable estimate of the amount can be made. Future economic benefits are expected to be given up if the TNRD has an external obligation to remediate a site or has commenced remediation on its own accord. The TNRD currently has no recognised contaminated site liabilities.

(I) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at historic cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, excluding land and landfill sites, are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful Life - Years
Land improvements	10 - 15 years
Buildings and building improvements	20 - 70 years
Furniture, fixtures and equipment	5 - 20 years
Vehicles	6 - 20 years
Water and wastewater infrastructure	25 - 60 years

Annual amortization is prorated in the years of acquisition and disposal. Assets under construction are not amortized until the asset is available for use.

(ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at the fair value at the date of receipt and also are recorded as revenue.

(iii) Tangible capital assets disclosed at nominal values

Where fair value is undeterminable, tangible capital assets are recognized at a nominal value.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

1. Significant accounting policies (continued):

(iv) Interest capitalization

Interest is capitalized whenever external debt is issued to finance the construction of tangible capital assets.

(v) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(vi) Works of art and cultural and historical assets

Works of art and cultural and historical assets are not recorded as assets in these consolidated financial statements.

(m) Budget:

Budget figures shown represent the Annual Budget Bylaw adopted by the Board of Directors on March 28, 2019. In accordance with public sector reporting standards, these figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

(n) Employee future benefits:

The costs of multi-employer defined contribution pension plan benefits, such as the Municipal Pension Plan pensions, are the employer's contributions due to the plan in the period.

(o) Use of estimates:

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions based on current conditions and laws that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. The carrying value of the landfill remediation liability, measurement of contaminated site liabilities (if identified) and useful lives of tangible capital assets are significant items subject to such estimates and assumptions.

Actual results could differ from these estimates.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

2. Future Accounting Standards:

In August 2018 the Public Sector Accounting Board issued new accounting standard PS 3280 Asset Retirement Obligations, which will be effective for the TNRD in fiscal 2022, although earlier adoption is permitted. This new standard will expand upon and replace PS 3270, Solid Waste Landfill Closure and Post-Closure Liability and is expected therefore to impact the calculation of the TNRD landfill liability (see note 8). PS 3280 introduces a different liability calculation methodology in which the ARO liability will generally be recognized earlier and a corresponding tangible capital asset also recognized.

Under PS 3280 an asset retirement obligation liability is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the obligation has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. All four criteria must be met.

The TNRD has not yet calculated the impact of this change in methodology on the carrying values of its landfill liability, tangible capital assets or accumulated surplus.

3. Cash and cash equivalents:

	Cost 2019	Cost 2018
Bank Short-term investments	\$ 31,005,667 11,390,182	\$ 22,875,759 16,128,753
Cash and cash equivalents	\$ 42,395,849	\$ 39,004,512

Cash and cash equivalents reported on the consolidated statement of financial position have a cost that approximates market value. Short-term investments are held in Municipal Finance Authority (MFA) pooled money market funds with an annual rate of return of approximately 1.83% (2018 - 1.63%).

4. Accounts receivable:

Accounts receivable are reported net of a valuation allowance of \$72,856 (2018 - \$84,410).

Notes to Consolidated Financial Statements

Year ended December 31, 2019

5. Deferred revenue:

Deferred revenue is comprised of funds for the following entities or purposes:

Source/purpose:	Deferred balance 2018	Contributions /interest	Revenues recognized	Deferred balance 2019
Cource/pulpose.	2010	/11161631	recognized	2019
Federal Gas Tax - Community Works Funds North Thompson Economic Development Society	\$ 4,475,999 77,307	\$ 2,178,350 1,429	\$(1,006,538)	\$ 5,647,811 78,736
•	441,202	1,429	(272.740)	68,454
Red Cross -Wildfire Recovery Initiative		-	(372,748)	•
District of Clearwater-Vavenby Taxation	47,111	11,179	-	58,290
Film grant	-	54,389	-	54,389
Province of BC-Invasive Plant Program	80,000	-	(40,000)	40,000
Creative BC-Film Commission	30,000	-	-	30,000
Friends of the Library donations	25,548	2,555	(5,727)	22,376
Library Digitalization Grants	12,768	7,500	(13,351)	6,917
Telus grant	5,535	-	` -	5,535
Other unexpended grant proceeds	28,463	30,708	(30,857)	28,314
Other	36,191	2,795	(10,321)	28,665
	\$ 5,260,124	\$ 2,288,905	\$(1,479,542)	\$ 6,069,487

Gas tax funding is provided by the Government of Canada through the Community Works Fund. The use of the funding is established by a funding agreement between the TNRD and the Union of British Columbia Municipalities ("UBCM"). Gas tax revenues are recognized as the funds are expended for eligible purposes and thus earned by the TNRD.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

6. Short-term debt:

Short-term debt is issued under the following programs:

a) MFA Equipment Financing - Lytton Library Facilities Loan

A facilities loan for the Lytton Library building was financed under the MFA equipment loan program. Borrowing is executed through a short-term loan agreement and a demand promissory note, with a 60 month term maturing April 30, 2021. Interest is calculated daily, compounded monthly and paid on a monthly basis. Principal and interest payments of \$1,085 per month are scheduled over the term of the debt, but early repayment of principal can occur at any time without notice or penalty.

b) As at December 31, 2019, short-term debt consists of the following:

Temporary Debt	Loan Authorization Bylaw No.	Temporary Debt Bylaw No.	Balan Outstar Dec 31,	nding	lss	sued	cipal yment	Outs	alance standing 31,2019
Lytton Library Facilities Loan				01,881 01.881	¢		10,846 10,846	¢	81,035 81,035

Equipment financing debt matures April 30, 2021 and bears interest at a floating rate as determined by MFA from time to time. Interest paid during the year was \$2,175 (2018 - \$2,221) reflecting an average rate of 2.50% (2018 - 2.28%).

Certain of the above bylaws still have amounts authorized but not yet drawn upon. These represent amounts that the TNRD may still borrow against in future. These are detailed in note 7(b) to these financial statements

Total principal payments required under the equipment financing program debt for the next two years are as follows:

2020	\$ 11,122
2021	69,913
Total	\$ 81,035

Notes to Consolidated Financial Statements

Year ended December 31, 2019

7. Long-term debt:

The TNRD issues debt instruments through the MFA to finance certain capital expenditures. Under the terms of the debt, the TNRD is required to make principal payments once annually while interest is calculated semi-annually and is based on the original debt principal borrowed. Associated with these principal payments, the MFA provides an 'actuarial adjustment', which is a non-cash reduction in the loan balance representing the investment earnings the MFA expects to realize on related sinking fund investments.

Debt interest charges are recorded as an expense in the period incurred. Principal payments and actuarial adjustments are applied to reduce recorded liabilities.

(a) As at December 31, 2019, long-term debt consists of the following:

MFA Issue No.	Bylaw No.	Term in Years	Maturity Date	Interest Rate	Balance Outstanding Dec 31, 2018	Issued	ncipal ayment	Actua Adjust		Balance Outstanding Dec 31, 2019
70	1702	20	2019	2.100 %	4,126	-	1,823		2,303	-
72	1762	20	2020	2.100 %	69,264	-	15,689		18,181	35,394
95	2054	20	2025	1.800 %	17,552	-	1,470		786	15,296
95	2054	20	2025	1.800 %	20,622	-	1,728		923	17,971
102	2180	20	2027	2.250 %	11,854	-	728		392	10,734
103	2205	20	2028	2.650 %	75,358	-	4,240		2,036	69,082
103	2205	20	2028	2.650 %	33,721	-	1,897		913	30,911
103	2205	20	2028	2.650 %	42,074	-	2,368		1,136	38,570
131	2498	20	2035	2.200 %	231,441	-	9,194		999	221,248
137	2088	20	2036	2.600 %	371,216	-	14,144		1,007	356,065
137	2227	20	2036	2.600 %	227,464	-	8,667		618	218,179
137	2350	20	2036	2.600 %	220,502	-	8,402		598	211,502
146	2084	20	2036	3.200 %	934,545	-	34,780		-	899,765
Total MF	A deben	ture debt			\$ 2,259,739 \$	-	\$ 105,130	\$ 2	29,892	\$ 2,124,717

The weighted average interest rate for 2019 was 2.59% (2018 - 2.56%). Interest paid during the year was \$76,840. (2018 - \$53,844)

Total principal payments required of the TNRD for the next five years are as follows:

2020	\$ 103,307
2021	87,618
2022	87,618
2023	87,618
2024	87,618
Total	\$ 453,779

Scheduled debt repayments may be suspended by the MFA if the MFA reasonably anticipates that it has sufficient investment assets to cover all remaining principal and interest requirements of the MFA funding debentures.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

7. Long-term debt (continued):

(b) Unissued debt:

The TNRD has authorized but unissued debentures with the MFA as follows:

Service	Loan Authorization Bylaw Number	Adoption Date	Amount Authorized	Amount Unissued	
Loon Lake Fire Protection Tobiano Fire Protection	2652 2657	April 2018 July 2018	\$ 653,000 1,000,000	\$ 653,000 1,000,000	
Total			\$ 1,653,000	\$ 1,653,000	

8. Landfill remediation liability:

The TNRD is responsible for closure and post-closure care costs of five landfill sites: Clearwater, Barriere and Chase, which were closed and ceased operations in 2012, and Lower Nicola and Heffley Creek, which remain in operation. Closure and post-closure activities include a final cover and landscaping, surface and ground water monitoring, leachate control and visual inspection as defined by Ministry of Environment regulations.

A liability of \$5,461,528 (2018 - \$5,461,528) has been recorded for these costs. The liability is recognized as the landfill site's capacity is used and represents management's best estimate of the discounted future cash flows associated with meeting these responsibilities, using an inflation rate of 2% (2018 - 2%) and discount rate of 2.81% (2018 - 3%), pro-rated based on the percentage of total capacity at the site used to date.

Closure and post-closure care requirements are established by Provincial regulation.

Present value of future cash flows for 100% of expected landfill closure and post-closure care costs is now estimated to be \$15,013,693 (2018 - \$14,280,559).

Notes to Consolidated Financial Statements

Year ended December 31, 2019

8. Landfill remediation liability (continued):

The estimated years until closure, remaining capacity and life of the landfill sites and related estimated costs are as follows:

	Barrie	Clearwater, re and Chase	Heffley Creek	Lower Nicola
Closure date		closed	2111	2093
Future closure/post-closure costs	\$	3,929,510	\$ 198,622,511	\$ 142,073,223
Present value of future costs	\$	2,982,749	\$ 5,882,450	\$ 6,148,494
Total capacity (m3)		n/a	2,029,269	1,501,415
Deposited to date (m3)		n/a	561,506	209,949
Utilization to date		100%	28%	14%
Post-closure care requirement		25 years	100 years	100 years

Once landfills are closed, post closure care is expected to occur annually. For Clearwater, Barriere and Chase this began in 2014.

The reported liability is based on estimates and assumptions with respect to anticipated events over the expected remaining service life and post-closure care periods for the landfills of up to 192 years, using the best information available to management. Changes in the liability could result from new technology, changes in regulatory requirements or accounting standards, settling of waste or changes in fill rates, inflation rates and/or interest rates. Changes to the Regional Solid Waste Management Plan and other future events may result in significant changes to the estimated timelines, total expenditures, capacity usage or total capacity and the resulting estimated landfill remediation liability. Any change in the liability for cumulative capacity used to date, which could be material, would be recognized prospectively as a change in estimate.

Management periodically performs an assessment of the underlying assumptions related to the reported liability and utilizes the expertise of a qualified firm of engineers external to the Regional District in forming the above estimates. This was most recently updated in 2019.

The above landfill liability reflected in these financial statements follows the methodology set out in PS 3270, Solid Waste Landfill Closure and Post-Closure Liability. However, as referenced in note 2, in August 2018 the Public Sector Accounting Board issued new accounting standard PS 3280 Asset Retirement Obligations, which will expand upon and replace PS 3270 and introduce changes in the accounting for this liability. The impact of this change for the TNRD is yet to be determined.

Year ended December 31, 2019

9. Tangible capital assets:

	Land	Land Improvements and Roads	Buildings & Building Improvements	Vehicles, Machinery & Equipment	Water Infrastructure	Sewer Infrastructure	Leased Assets and Improvements	Assets Under Construction	Total
				2019					
Cost									
Balance, beginning of year	\$ 3,817,722	\$ 3,089,747	\$ 32,874,427	3 27,017,835	\$ 15,932,312	\$ 4,295,798	\$ 447,799	\$ 633,420 \$	88,109,060
Additions	554,365	162,071	1,732,827	2,895,570	194,710	71,819	-	963,873	6,575,235
Disposals	-	-	-	(92,613)	-	-	-	(2,145)	(94,758)
Transfer of assets	29,030	9,141	19,745	36,813	245,048	9,486	-	(349,263)	
Balance, end of year	4,401,117	3,260,959	34,626,999	29,857,605	16,372,070	4,377,103	447,799	1,245,885	94,589,537
Accumulated Amortization									
Balance, beginning of year	-	922,749	12,024,635	16,775,264	5,637,889	2,166,806	184,518	-	37,711,861
Disposals	-	-	-	(73,917)	-	-	-	-	(73,917)
Amortization expense	-	169,069	987,179	1,732,315	374,395	118,918	12,794	-	3,394,670
Balance, end of year	-	1,091,818	13,011,814	18,433,662	6,012,284	2,285,724	197,312	-	41,032,614
Net book value, end of year	\$ 4,401,117	\$ 2,169,141	\$ 21,615,185	11,423,943	\$ 10,359,786	\$ 2,091,379	\$ 250,487	\$ 1,245,885 \$	53,556,923

Assets under construction having a value of \$1,245,885 (2018 - \$633,420) have not been amortized. Amortization of these assets will commence when the asset is available for service.

Year ended December 31, 2019

9. Tangible capital assets (continued):

		Land	Land Improvements and Roads	Buildings & Building mprovements	Vehicles, Machinery & Equipment	Water Infrastructure	Sewer Infrastructure	Leased Assets and Improvements	Assets Under Construction	Total
		Lana	and reduce	mprovements	2018	minastruotare	milastractare	Improvements	Construction	rotai
Cost	_									
Balance, beginning of year	\$	3,817,722	\$ 3,089,747	31,212,215 \$	24,794,038	\$ 13,895,852	\$ 4,190,833	\$ 447,799	\$ 2,898,584 \$	84,346,790
Additions		-	-	1,493,175	2,112,123	90,471	33,189	-	392,559	4,121,517
Disposals		-	-	-	(319,383)	-	-	-	(39,864)	(359,247)
Transfer of assets		-	-	169,037	431,057	1,945,989	71,776	-	(2,617,859)	
Balance, end of year		3,817,722	3,089,747	32,874,427	27,017,835	15,932,312	4,295,798	447,799	633,420	88,109,060
Accumulated Amortization										
Balance, beginning of year		_	755,509	11,098,474	15,651,281	5,272,232	2,050,251	171,724	-	34,999,471
Disposals		-	-	-	(309,383)	-	-	-	-	(309,383)
Amortization expense		-	167,240	926,161	1,433,366	365,657	116,555	12,794	-	3,021,773
Balance, end of year		-	922,749	12,024,635	16,775,264	5,637,889	2,166,806	184,518	-	37,711,861
Net book value, end of year	\$	3,817,722	\$ 2,166,998	20,849,792 \$	10,242,571	\$ 10,294,423	\$ 2,128,992	\$ 263,281	\$ 633,420 \$	50,397,199

Notes to Consolidated Financial Statements

Year ended December 31, 2019

10. Accumulated Surplus:

Accumulated surplus is comprised of unrestricted surplus, operating reserves, and capital reserves. Unrestricted surplus includes amounts invested in tangible capital assets, net of related debt, amortization and other unrestricted surplus carried forward. Operating reserves are surpluses set aside to fund future operating requirements of the specific service areas listed. Capital reserves are set aside by the Board for future capital requirements and use of these reserves must be approved by bylaw. Parkland dedication reserves are statutory reserves that may only be used to acquire future parkland. Cemetery perpetual care reserves are also statutory which must be held into perpetuity for the future care and maintenance of the related cemeteries.

Total surplus and reserves at December 31, 2019 are as follows:

	2019	2018
Unrestricted surplus	\$ 60,298,085	\$ 55,691,616
Operating reserves	17,592,764	16,508,452
Capital reserves	4,845,195	4,812,867
Total accumulated surplus	\$ 82,736,044	\$ 77,012,935

Individual fund surpluses and reserves at December 31, 2019 are as follows:

	2019	2018
Unrestricted surplus:		_
Investment in tangible capital assets	\$ 51,432,206	\$ 48,137,460
Investment in Strata Corp (KAS2093)	327,680	688,881
Other	8,538,199	6,865,275
Total surplus	\$ 60,298,085	\$ 55,691,616

	2019	2018
Operating Reserves:		
Insurance Deductible Reserve	\$ 11,967	\$ 11,749
Proposed Function Reserve	187,379	174,158
General Administration	2,219,540	2,223,420
Solid Waste Management	10,764,385	10,137,890
E911	236,126	231,839
Building Department	1,858,660	1,824,910
Community Assistance Funds	868,277	901,603
Library System	1,446,430	1,002,883
Total operating reserves	\$ 17,592,764	\$ 16,508,452

Interest income and contributions to operating reserves for 2019 were \$1,179,311 (2018 - \$3,253,377) and transfers out of reserves were \$95,000 (2018 - \$50,000).

Year ended December 31, 2019

10. Accumulated Surplus (continued):

	2019	2018
l Reserves:		
General Fund:		
E911	\$ 1,822,237	\$ 1,771,060
Ashcroft Fire Protection	58,610	57,546
Barriere Fire Protection	35,349	31,664
Blackpool Fire Protection	141,021	111,165
Little Fort Fire Protection	20,000	-
Loon Lake Fire Protection	10,000	-
McLure Fire Protection	20,000	=
Pritchard Fire Protection	93,826	85,291
South Green Lake Fire Protection	20,000	-
Tobiano Fire Protection	10,000	-
Vavenby Fire Protection	2,022	246,345
Noxious Weed Service	7,000	-
Alternative Waste Collection - Area B	89,184	67,928
Alternative Waste Collection - Area J	314,319	280,629
Alternative Waste Collection - Area N	9,250	9,082
Alternative Waste Collection - Area P	5,176	5,082
Cemetery - Area B	11,379	-
Community Halls - Area B	86,909	33,557
Vavenby Community Hall	12,213	14,705
Nicola Valley Aquatic Centre	226,460	188,926
Parks - Area A	60,457	211,580
Parks - Area B	53,359	95,383
Parkland Dedication - Area E	16,501	16,201
Parkland Dedication - Area M	93,505	91,807
Parkland Dedication - Area P	55,581	54,572
Reserve: Recreation M&N	5,000	-
TNRD Library Service	617,042	605,838
TV - Area B	10,316	2,065
	3,906,716	3,980,426
Sewer Fund:		
Paul Lake	182,210	178,778
Pritchard	83,675	77,969
	265,885	256,747
Subtotal	\$ 4,172,601	\$ 4,237,173

Notes to Consolidated Financial Statements

Year ended December 31, 2019

10. Accumulated Surplus (continued):

	2019	2018
Subtotal Continued	\$ 4,172,601	\$ 4,237,173
Water Fund:		
Black Pines	50,539	42,699
Blue River	57,675	46,627
Del Oro	47,020	37,241
Evergreen	5,514	3,707
Loon Lake	25,263	22,491
Maple Mission	87,562	84,045
Pritchard	91,978	74,386
Savona	210,519	177,607
Spences Bridge	35,399	34,827
Vavenby	38,221	36,620
Walhachin	19,809	12,603
	669,499	572,853
Perpetual Care Fund:		
Blue River Cemetery	2,631	2,516
Avola Cemetery	363	325
Little Fort Contributions	101	-
	3,095	2,841
Total capital reserves	\$ 4,845,195	\$ 4,812,867

Interest income and contributions to capital reserves for 2019 were \$494,363 (2018 - \$590,558) and transfers out of reserves were \$462,035 (2018 - \$210,149).

In 2017 the Pritchard Fire Protection capital reserve borrowed funds from the E911 capital reserve, with a repayment term of 10 years, plus interest at the same rate that the reserve would have earned on these funds. At December 31, 2019 the amount owing is \$ 57,188 (2018 - \$74,238).

Notes to Consolidated Financial Statements

Year ended December 31, 2019

11. Commitments and contingencies:

(a) Contracted Services:

In the normal course of business, the TNRD enters into commitments for both capital and operational expenses, for periods ranging from one to five years. These commitments have been budgeted for within the appropriate annual budgets approved by the Board of Directors.

The TNRD is committed to total minimum future payments under operating leases and contract commitments as follows:

Year		Land & Buildings	Vel	nicles & Equipment	5	Service Agreements		Total
2020	\$	39.158	\$	89,699	\$	4.955.545	\$	5,084,402
2021	•	4,636	*	75,051	•	4,639,935	•	4,719,622
2022		-		40,760		4,435,784		4,476,544
2023		-		-		3,697,153		3,697,153
2024		-		-		207,535		207,535
	\$	43,794	\$	205,510	\$	17,935,952	\$	18,185,256

(b) Landfill, Transfer Station and Eco-Depot:

The TNRD has contracts for the operation and management of landfills, transfer stations and eco-depots for each calendar year through to June 30, 2023. The expected annual cost of executing these contracts is approximately \$3.18 million.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

11. Commitments and contingencies (continued):

(c) Pension Liability:

The Thompson-Nicola Regional District (TNRD) and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 30, 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The TNRD paid \$699,488 (2018 - \$717,641) for employer contributions to the plan in fiscal 2019.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

(d) Municipal Insurance:

The TNRD is a member of the Municipal Insurance Association of British Columbia. As a member of this association, the TNRD is contingently liable for claims in excess of the insurance fund.

Notes to Consolidated Financial Statements

Year ended December 31, 2019

11. Commitments and contingencies (continued):

(e) Legal:

In the normal course of a year, the TNRD is faced with lawsuits for damages of diverse natures. Liability for these claims and lawsuits are recorded to the extent that the probability of a loss is likely and is estimable. At December 31, 2019, the TNRD's estimated exposure to each such liability is either not determinable or is not considered to be significant.

(f) Debt Reserve Funds:

The TNRD issues debt instruments through the MFA. Under borrowing arrangements with the MFA, the TNRD is required to lodge security by means of demand notes and interest-bearing cash deposits based on the amount of the borrowing. As the debt principal is retired, demand notes are released and the cash deposits are refunded and recorded as operating income in the period received. As a condition of these borrowings, a portion of the proceeds is withheld by the MFA as a debt reserve fund. These demand notes are contingent in nature and are not recorded in the financial statements. Details of the cash deposits and contingent demand notes at December 31, 2019 are as follows:

	TNRD	Member Municipalities	2019 Totals	2018 Totals
Cash deposits	\$ 37,396	\$ 2,318,386	\$ 2,355,782	\$ 2,269,785
Contingent demand notes	74,673	5,348,597	5,423,270	5,357,333
Debt reserve fund	\$ 112,069	\$ 7,666,983	\$ 7,779,052	\$ 7,627,118

(g) Member municipality debt:

The TNRD is contingently liable for long term liabilities with respect to MFA debt for which the responsibility for payment of principal and interest has been assumed by member municipalities.

In the event that a member municipality defaults on scheduled repayments, the TNRD would be required to make payment. Until such default occurs, the TNRD has not recorded this debt as a liability.

The debt per member municipality, along with the principal and interest collected from member municipalities and forwarded to the MFA during the year, are as follows:

	MFA Debt 2019	MFA Debt 2018	Payments 2019	Payments 2018
Chase	\$ 1,977,503	\$ 2,054,089	\$ 145,150	\$ 145,150
Clearwater	340,415	411,959	87,171	53,847
Clinton	22,082	24,770	2,554	2,554
Kamloops	90,351,359	99,744,764	11,070,016	12,091,164
Logan Lake	1,627,826	1,867,940	272,463	272,463
Lytton	85,361	104,222	17,623	16,273
Merritt	6,055,617	6,478,574	607,304	627,004
Sun Peaks	4,334,645	950,000	65,280	14,963
Total	\$104,794,808	\$111,636,318	\$ 12,267,561	\$ 13,223,418

Notes to Consolidated Financial Statements

Year ended December 31, 2019

12. Government transfers and other grants:

The TNRD recognizes the transfer of government funding and other grants as revenues in the periods that the events giving rise to the transfers occurred. Government funding sources are primarily Provincial, Federal or a combination of both. The Government transfers reported on the Statement of Operations are:

	2019	2018
Transfers recognized in revenue:		_
Government transfers:		
UBCM Federal Gas Tax - Community Works Fund	\$ 1,006,538	\$ 763,911
2017 Wildlife Recovery Initiative - Disaster Response	439,057	88,523
Provincial Funding Library Services	388,047	388,121
UBCM-Water Meter Project	366,341	-
Provincial Invasive Plant	250,000	250,000
Provincial Emergency Program	154,402	1,395,479
Provincial Funding Basic Grants	140,000	140,000
Clean Water & Wastewater Fund	-	264,889
2017 Red Cross Danger Tree Remediation & Riparian Area Assessment Project	-	44,450
Other	223,611	265,900
	2,967,996	3,601,273
Grants from sources other than government	53,628	54,980
Total	\$ 3,021,624	\$ 3,656,253

13. Related party transactions:

The TNRD provides accounting and management services to the Thompson Regional Hospital District ("TRHD"), the entity is related by way of overlap of Board Directors. The TNRD received a payment of \$11,000 (2018 - \$11,000) from the TRHD for these services, which was recorded as a reduction of General Government Services.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

14. Segmented information:

Segmented information has been identified based on the functional areas reported on in the body of the financial statements. The functional areas, along with the services that they provide or assist by way of grant in aid or cost sharing, are as follows:

(a) General Government Services

Includes finance, corporate services and legislative functions

(b) Protective Services

Notes to Consolidated Financial Statements

Year ended December 31, 2019

14. Segmented information (continued):

Building inspection services, fire protection, E911, emergency preparedness, search and rescue, and dangerous dog control

(c) Transportation Services

Street lighting and transit services

(d) Environmental Health Services

Solid waste management, mosquito control, and noxious weed control

(e) Public Health and Welfare

Cemeteries

(f) Environmental Development

Planning, film commission, and economic development

(g) Recreational and Cultural Services

Libraries, community halls, regional and community parks, television and radio rebroadcasting, recreational facilities, etc.

(h) Waterworks

Community water systems in the following areas: Black Pines, Blue River, Del Oro, Evergreen, Loon Lake, Maple Mission, Pritchard, Savona, Spences Bridge, Vavenby, and Walhachin

(i) <u>Sewerage</u>

Paul Lake and Pritchard sewer systems, and septage disposal in Areas A, B, and O

(j) Utilities

Services debt related to extension of utilities into two local service areas

Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation and payments in lieu of taxes are allocated to the segments based on the segment's budgeted tax requisition. User charges and other revenue have been allocated to the segments based on the source of the revenue. Government transfers have been allocated to the segment based on the purpose for which the transfer was made. Development charges earned were allocated to the segment for which the charge was collected.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Not all areas of the regional district pay towards nor receive all listed services.

Year ended December 31, 2019

				201	9									
	a	General overnment		Protective	Tr	ansportation	Fr	nvironmental	Pu	blic health	Fn	vironmental		
		services		services		services		alth services		nd welfare		evelopment		Subtotal
Revenue														
Taxation	\$	2,944,633	\$	2,935,779	\$	125,477	\$	7,513,223	\$	105,710	\$	1,534,028	\$	15,158,850
Grants in lieu	,	45,028	,	-	•	-	•	-	•	-	·	17,419	•	62,447
User charges		-		802,371		-		2,681,261		-		58,974		3,542,606
Government transfer		1,064,783		308,811		199		524,435		75,000		157,930		2,131,158
Investment income		618,278		53,705		-		155,617		1,458		4,569		833,627
Gain/loss on disposal of Assets		(3,128)		(4,667)		-		-		-		-		(7,795)
Other revenue		210,079		3,009,551		-		371,257		8,726		8,081		3,607,694
		4,879,673		7,105,550		125,676		11,245,793		190,894		1,781,001		25,328,587
Expenses														
Wages, salaries, indemnities and benefits		3,461,148		1,002,863		-		1,079,078		3,704		1,045,803		6,592,596
Operating costs		2,392,100		1,270,229		115,740		6,929,290		135,727		543,389		11,386,475
External transfers to others		_		471,663		2,713		-		27,490		220,700		722,566
Debt services		-		1,373		-		-		-		-		1,373
Amortization		279,949		445,954		-		926,579		-		16,081		1,668,563
		6,133,197		3,192,082		118,453		8,934,947		166,921		1,825,973		20,371,573
Annual surplus (deficit)	\$	(1,253,524)	\$	3,913,468	\$	7,223	\$	2,310,846	\$	23,973	\$	(44,972)	\$	4,957,014

Year ended December 31, 2019

		2019	9						
				ecreational nd cultural					
	Subtotal			services	V	<i>N</i> aterworks	Sewerage	Utilities	 2019
Revenue									
Taxation	\$ 15,158,8	50	\$	7,909,894	\$	385,432	\$ 134,777	\$ (919)	\$ 23,588,034
Grants in lieu	62,4			97,951	·	- '	-	- '	160,398
User charges	3,542,6			<u>-</u>		840,795	127,765	-	4,511,166
Government transfer	2,131,1	58		529,324		289,856	71,286	-	3,021,624
Investment income	833,6			41,320		9,394	4,211	-	888,552
Gain/loss on disposal of Assets	(7,7	95)		1,484		-	-	-	(6,311)
Other revenue	3,607,6	,		124,548		86,942	-	-	3,819,184
	25,328,5	87		8,704,521		1,612,419	338,039	(919)	35,982,647
Expenses									
Wages, salaries, indemnities and benefits	6,592,5	96		4,522,712		-	-	-	11,115,308
Operating costs	11,386,4	75		2,229,951		386,028	109,438	-	14,111,892
External transfers to others	722,5			832,221		-	-	-	1,554,787
Debt services	1,3	73		-		72,754	8,754	-	82,881
Amortization	1,668,5			1,232,794		374,395	118,918	-	3,394,670
	20,371,5	73		8,817,678		833,177	237,110	-	30,259,538
Annual surplus (deficit)	\$ 4,957,0	14	\$	(113,157)	\$	779,242	\$ 100,929	\$ (919)	\$ 5,723,109

Year ended December 31, 2019

	·			201	8									
		General		Protective	Tro	nsportation	En	nvironmental	Du	blic health	En	vironmental		
	_	vernment ervices	,	services		services		alth services		nd welfare		evelopment		Subtotal
Revenue														_
Taxation	\$	2,991,294	\$	2,416,048	\$	108,378	\$	8,554,426	\$	106,711	\$	1,339,727	\$	15,516,584
Grants in lieu	•	50,384	,	1,524	·	314	•	-	·	7	·	17,109	•	69,338
User charges		_		713,677		-		2,414,143		-		65,667		3,193,487
Government transfer		509,210		1,585,500		129		263,241		-		137,786		2,495,866
Investment income		412,064		50,855		-		142,303		1,323		5,007		611,552
Gain/loss on disposal of assets		-		-		-		2,490		-		-		2,490
Other revenue		185,282		270,612		-		148,090		3,740		36,893		644,617
		4,148,234		5,038,216		108,821		11,524,693		111,781		1,602,189		22,533,934
Expenses														
Wages, salaries, indemnities and benefits		3,288,083		964,237		-		1,026,295		3,037		982,450		6,264,102
Operating costs		1,591,503		2,464,824		117,274		7,624,874		72,649		495,877		12,367,001
External transfers to others		5,000		926,497		4,223		-		27,304		164,436		1,127,460
Debt services		-		2,208		-		-		-		-		2,208
Amortization		334,928		130,196		-		929,245		-		17,979		1,412,348
		5,219,514		4,487,962		121,497		9,580,414		102,990		1,660,742		21,173,119
Annual surplus (deficit)	\$ ((1,071,280)	\$	550,254	\$	(12,676)	\$	1,944,279	\$	8,791	\$	(58,553)	\$	1,360,815

Year ended December 31, 2019

		201	8									
		0.14.4.1	aı	ecreational nd cultural			0			Lice		2010
		Subtotal		services		Vaterworks	S	ewerage		Utilities		2018
Revenue												
Taxation	\$	15,516,584	\$	8,140,931	\$	328,371	\$	154,333	\$	6,248	\$	24,146,467
Grants in lieu	•	69,338	,	96,755	•	1,483	•	8	•	-	•	167,584
User charges		3,193,487		- '		821,371		124,625		_		4,139,483
Government transfer		2,495,866		438,061		323,754		398,572		_		3,656,253
Investment income		611,552		32,570		9,905		4,103		_		658,130
Gain/loss on disposal of assets		2,490		-		-		-		_		2,490
Other revenue		644,617		130,246		304,555		41,090		656		1,121,164
		22,533,934		8,838,563		1,789,439		722,731		6,904		33,891,571
Expenses												
Wages, salaries, indemnities and benefits		6,264,102		4,553,123		-		-		-		10,817,225
Operating costs		12,367,001		1,687,280		405,741		540,097		-		15,000,119
External transfers to others		1,127,460		749,371		-		-		-		1,876,831
Debt services		2,208		-		48,964		9,939		2,057		63,168
Amortization		1,412,348		1,127,213		365,657		116,555		- ´		3,021,773
		21,173,119		8,116,987		820,362		666,591		2,057		30,779,116
Annual surplus (deficit)	\$	1,360,815	\$	721,576	\$	969,077	\$	56,140	\$	4,847	\$	3,112,455

Notes to Consolidated Financial Statements

Year ended December 31, 2019

15. Budget information:

The budget data presented in these consolidated financial statements is based upon the 2019 Financial Plan approved by the Board of Directors on March 28, 2019. The legislative requirements for the Financial Plan are that the cash inflows for the period must equal cash outflows.

Cash inflows and outflows include such items as debt proceeds, transfers to and from reserves and surplus, debt principal repayment and asset sale proceeds. These items are not recognized as revenues and expenses in the Statement of Operations as they do not meet the public sector accounting standard requirements. PSAB requires that budget figures be presented on the same basis of accounting as actual figures.

The legislation does not require the funding of non-cash items such as amortization or liability accruals to provide for future cash requirements, thus there is no legislative requirement to include these items in the Financial Plan. However, these items are recognized as expenses in the Statement of Operations.

Amortization was not contemplated on development of the approved 2019 Financial Plan and, as such, has not been included. The chart below demonstrates how the legislative requirement for a balanced Financial Plan has been met.

	Вι	udget Amount
Surplus - Statement of Operations	\$	4,860,603
Adjust for budgeted cash items, not included in Statement of Operations Proceeds on debt issue		(460,000)
		(460,000)
Transfer from reserves		(1,246,934)
Acquisition of tangible capital assets		13,912,715
Principal payments		122,180
Transfer from operating surplus		(7,467,358)
Total adjustments		4,860,603
Financial Plan Balance	\$	_