



THOMPSON-NICOLA
REGIONAL DISTRICT

A woman wearing a wide-brimmed hat, a light-colored t-shirt, and shorts stands in a dense forest of tall, thin trees. She is looking up towards the sun, which is shining brightly through the canopy, creating a lens flare effect. The forest floor is covered in green ferns and other vegetation.

2023 ANNUAL REPORT

tnrd.ca

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The TNRD is grateful to reside upon the traditional and unceded territories of 25 First Nations. We are committed to working towards a better future with First Nations communities. TNRD administrative offices are located on Tk'emlúps te Secwépemc territory, situated within the unceded ancestral lands of the Secwépemc Nation.





Plateau Above Thompson River,
Electoral Area "I" (Blue Sky Country)

The Region

The TNRD's diverse geography includes swaths of the world's only inland temperate rainforest in the upper North Thompson Valley and Wells Gray Park, rangelands and vast wilderness of the Bonaparte Plateau, rolling grasslands of the Nicola Valley, the incredible depths of Adams Lake, desert and semi-arid climates at Kamloops Lake and the shores of the Thompson River, and parts of the historic Fraser Canyon.

Land Area:

44,347 square km

Communities:

Approximately 80

1 of 27 Regional Districts in B.C.

6th Largest by Population

7th Largest in Size



Population:

143,680*

118,581 (Municipalities)

17,095 (Electoral Areas)

8,004 (First Nations)

**2021 Census data*





The Regional District:

According to the Province of BC, regional districts arose out of the need for greater regional cooperation and equitable cost-sharing between municipal and rural areas. The Province of BC created the Municipal Act (now called the Local Government Act) in the 1950s in response to increasing development in rural areas, and regional districts were enabled in 1965.

Originally, powers and services of regional districts were quite limited; however, as regional districts became more established, they were granted more powers. Today, regional districts help achieve regional economies of scale and provide flexible service arrangements in which residents only pay for the services that they receive.

Incorporated: November 24, 1967

TNRD Services: 125

Local (such as fire protection, water, sewer)

Sub-Regional (such as garbage and recycling, community parks, mosquito control)

Regional (such as library, administration)

10 Electoral Areas

Electoral Area "A" (Wells Gray Country)

Birch Island | Blackpool | East Blackpool |
Upper Clearwater | Vavenby

Electoral Area "B" (Thompson Headwater)

Avola | Blue River

Electoral Area "E" (Bonaparte Plateau)

70 Mile House | Big Bar Lake | Eagan Lake | Loon
Lake Pressy Lake | South Green Lake | Young Lake

Electoral Area "I" (Blue Sky Country)

16 Mile | Botanie Valley | Spences Bridge |
Thompson River Estates | Venables Valley |
Walhachin

Electoral Area "J" (Copper Desert Country)

Alpine Valley | Cherry Creek | Lac Le Jeune |
Paska Lake | Red Lake | Savona | Tobiano |

Electoral Area "L" (Grasslands)

Barnhartvale (East) | Del Oro | Knutsford |
Monte Creek | Monte Lake | Paxton Valley |
Pritchard (South) | Turtle Valley | Westwold

Electoral Area "M" (Beautiful Nicola Valley - North)

Douglas Lake | Glimpse Lake | Lower Nicola |
Mamit Lake | Miller Estates | Quilchena |
Stump Lake

Electoral Area "N" (Beautiful Nicola Valley - South)

Aspen Grove | Brookmere | Canford |
Coldwater Road | Kane Valley | Sunshine Valley

Electoral Area "O" (Lower North Thompson)

Agate Bay | Barriere Lakes | Darfield | Little Fort |
Louis Creek | Maple Mission

Electoral Area "P" (Rivers and the Peaks)

Adams Lake | Black Pines | Evergreen Estates |
Heffley Lake | Knouff Lake | McLure |
Paul Lake | Pinantan Lake | Pritchard (North) |
Rivershore | Vinsulla | Whitecroft

11 Member Municipalities

Village of Ashcroft

Village of Chase

City of Kamloops

City of Merritt

District of Barriere

District of Clearwater

District of Logan Lake

Mountain Resort Municipality of
Sun Peaks

Village of Cache Creek

Village of Clinton

Village of Lytton

MESSAGE FROM THE CHAIR



The Thompson-Nicola Regional District faced one of its most challenging spring and summer seasons in 2023, with floods and wildfires impacting many areas. Staff were in the field daily, assessing situations and assisting residents, not only during the floods and wildfires but in the weeks afterward as people returned to their homes.

The TNRD's Emergency Operations Centre was open for most of the spring and summer, which dictated the workflow of many staff members for several months. Fortunately, the vast amount of pre-planning the TNRD had done after lessons learned during past emergencies paid off, with staff remaining resilient and calm under pressure and communicating accurate information as quickly as possible.

The new board found its feet in 2023 and developed a Strategic Plan that will guide the TNRD through to 2026 and beyond. All 27 members of the board supported five strategic focus areas: livability, relationships and reconciliation; economic sustainability and resiliency; emergency planning and response; and responsible governance.

The Strategic Plan acts as a roadmap, and will support decision making throughout the district as the Board turns its recommendations into action. The Strategic Plan also sets out the TNRD's vision and its core values: people, good governance, trust, integrity, fiscal accountability, and reliability.

The TNRD is committed to being active in the many communities and areas it serves, and in 2023 there were celebration events in three community parks. FireSmart staff went to many events, and to the homes of dozens of residents to conduct FireSmart assessments, to help people take concrete action to protect their properties.

Public meetings were held in communities throughout the region: some were focused on a specific topic, while others gave residents an opportunity to meet with staff and elected representatives, ask questions, and obtain information. Staff attended many community events to provide information about TNRD services, such as the Invasive Plant Management program.

The Thompson-Nicola Regional Library continued to be a leader in the provision of library services, and in September 2023 received an award from the Union of BC Municipalities for its Service Extender program at the Ashcroft Library, which doubled the number of hours where the branch is open to patrons. Recognizing the need for library service in the southwest area of Kamloops, it opened a 352-square-foot Tiny Library at Aberdeen Mall, which proved to be an immediate hit with existing and new patrons.

The TNRD Board, along with nearly 200 dedicated staff members, will continue to serve the people of this vast region with integrity, transparency, and commitment. We are all proud to call this area our home, and work every day to make the Thompson-Nicola Regional District truly the Region of B.C.'s Best.

Barbara Roden
Chair

A handwritten signature in black ink that reads "Barbara Roden". The signature is written in a cursive, flowing style.

MESSAGE FROM THE CAO

For the organization, 2023 was about learning and goal-setting with our new TNRD Board of Directors while continuing to grow the strong culture and processes that we have built in the past several years. Our staff team continued to focus on efficient service delivery and made improvements to benefit our residents and their communities.

Completing the 2023-2026 Strategic Plan was a milestone for the new Board, which values good governance, trust, integrity, fiscal accountability, reliability, and transparency. Two-thirds of the Board was new, and we provided many training opportunities and planning sessions to help the Board set priorities and move their ideas forward in productive and meaningful ways.

Unfortunately, disastrous wildfires impacted TNRD residents once again in 2023. Staff spent a great deal of time training and preparing for potential emergencies, and more than 45 staff worked more than 5,800 hours in our Emergency Operations Centre when safety of our residents was at risk. The team worked tirelessly to make sure residents were informed and connected to supports during turbulent times, and coordinated effectively with our emergency management partners.


The past year also led to many accomplishments above and beyond our daily services. Fire protection service began in the Monte Creek area, McLure Firehall renovations were completed and the Loon Lake Firehall rebuild was finished. FireSmart™ programming was expanded, and major park improvements were done in Blue River, Vavenby, Little Fort, and Lower Nicola. A new TNRD library opened in southwest Kamloops and a new Black Pines groundwater source was completed. A program was launched to keep recyclable materials out of landfills, and more than \$2 million was received in grants for projects across the organization.

I am proud to lead a team of so many dedicated professionals, and I know we have a positive and welcoming workplace that supports our team to do quality work. It's easy to see the camaraderie of our team through our "Fun Fashion Friday" themes each week, an amazing turnout for the Halloween potluck and costume contest, and great uptake for staff events and team building.

Please take time to read the Annual Report, and learn about services we provide and the work we are doing to constantly improve how we serve you.

Sincerely,

Scott Hildebrand
Chief Administrative Officer





BOARD OF DIRECTORS

Back Row: Left to Right:

- Mike O'Reilly**, City of Kamloops
- Jim Smith**, Electoral Area "E" (Bonaparte Plateau)
- Mike Grenier**, EA "J" (Copper Desert Country)
- David Lepsoe**, Village of Chase
- Mike Goetz**, City of Merritt
- Denise O'Connor**, Village of Lytton
- Reid Hamer-Jackson**, City of Kamloops
- Usoff Tsao**, Electoral Area "A" (Wells Gray Country)
- John Ranta**, Village of Cache Creek
- Katie Neustaeter**, City of Kamloops.

Middle Row: Left to Right:

- Al Raine**, Mt. Resort Municipality of Sun Peaks
- Ward Stamer**, District of Barriere
- Roland Stanke**, Village of Clinton
- Merlin Blackwell**, District of Clearwater
- Tricia Thorpe**, Electoral Area "I" (Blue Sky Country)
- Lee Morris**, EA "P" (Rivers and the Peaks)
- Lee Onslow**, EA "B" (Thompson Headwaters)
- David Laird**, EA "M" (Beautiful Nicola Valley-North)
- Stephen Karpuk** City of Kamloops (alt.)
- Doug Haughton**, Electoral Area "L" (Grasslands)
- Herb Graham**, EA "N" (Beautiful Nicola Valley-South).

Front Row: Left to Right:

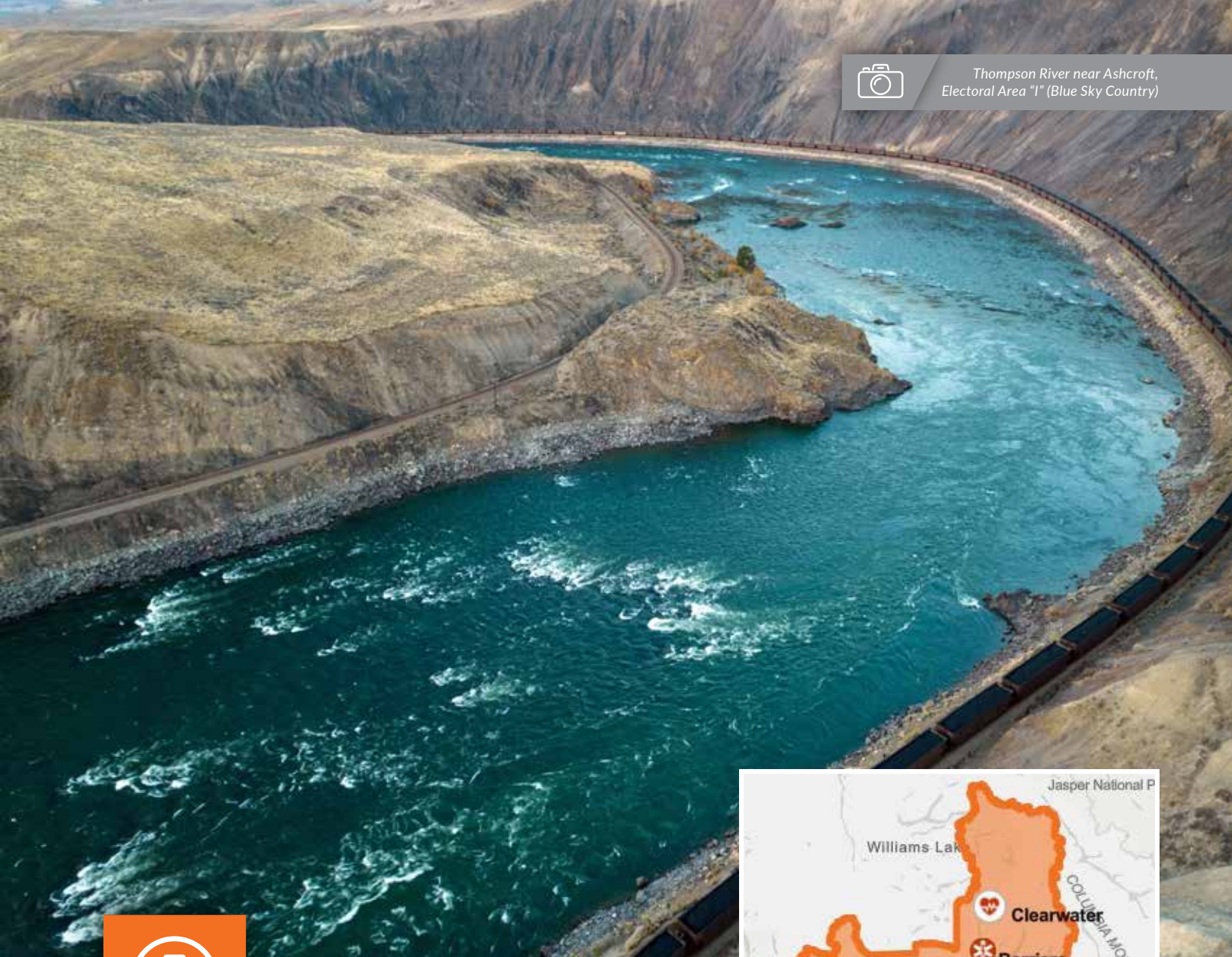
- Kelly Hall**, City of Kamloops
- Jill Hayward**, EA "O" (Lower North Thompson)
- Dale Bass**, City of Kamloops
- Barbara Roden**, Board Chair/ Village of Ashcroft
- Robin Smith**, Board Vice-Chair/ District of Logan Lake
- Margot Middleton**, City of Kamloops
- Bill Sarai**, City of Kamloops.

About the TNRD Board of Directors

The Board of Directors is the governing body of the Thompson-Nicola Regional District. Electoral Area directors serve a four-year term, while municipal directors serve on the regional board until, or unless, the appointing body (their municipal council) decides to change their appointment. Typically, a member municipality appoints its mayor as the director to the TNRD board, and that director serves the entire four-year election term. Each year, in November, the TNRD Board elects a Board Chair and Board Vice-Chair. The Board Chair is the chief executive officer of the Regional District. tnrd.ca/board-of-directors.

27 Elected Officials

- 1** for each Electoral Area
- 1** for each of 10 smallest Municipalities
- 7** for City of Kamloops
- 2nd Largest Regional District Board in B.C.**
(Largest = Metro Vancouver)



Thompson Regional Hospital District Board

The Thompson Regional Hospital District Board (TRHD) is separate from the TNRD Board of Directors and has slightly different boundaries and a slightly different composition from the TNRD Board. The TRHD generally exists to borrow funds and finance construction projects or equipment purchases at facilities within its boundaries, which are cost-shared between the Province of BC and the TRHD.

To learn more about the Thompson Regional Hospital District and the TRHD Board, visit: tnrd.ca/trhd.



31 Elected Officials

27 Directors from TNRD (entire TNRD Board)

2 Directors from Squamish-Lillooet Regional District (Electoral Areas "A" and "B")

1 Director from District of Lillooet

1 Director from Columbia-Shuswap Regional District (Electoral Area "F")



Eleanor Lake
Electoral Area "B" (Thompson Headwaters)



OUR SERVICES



The TNRD provides 125 services to residents, which range from being local, sub-regional and region-wide. Find information anytime about TNRD services by visiting: tnrd.ca/services.

- 12 Garbage & Recycling
- 12 Utility Services
- 13 Fire Protection
- 14 Community Services
- 15 Emergency Services
- 15 Mosquito Control
- 16 Invasive Plant Management
- 16 Thompson-Nicola Regional Library
- 17 Thompson-Nicola Film Commission
- 17 Planning & Development Services
- 17 Corporate and Legislative Services



GARBAGE AND RECYCLING

Solid Waste Facilities

Participants: 20 (All 10 Electoral Areas and 10 out of 11 Member Municipalities; excluding Kamloops)

The TNRD operates 10 Eco-Depots, 17 Transfer Stations, and two landfills, providing solid waste disposal for residents and a mandate to minimize waste and maximize resource recovery.

Solid Waste activities and policies are guided by the Regional Solid Waste Management Plan, which is a long-term plan for how solid waste will be managed in the Thompson-Nicola region, in accordance with the pollution prevention hierarchy of reduce, reuse, recycle, recovery, and residuals management.

? TNRD Eco-Depots and many Transfer Stations accept a large range of items for recycling, and most are accepted free of charge. Help divert material from the landfill! Visit: tnrd.ca/acceptedmaterials

Curbside Collection

Participants: 2 (Electoral Areas "B" and "J")

The TNRD provides curbside waste collection in communities including Avola and Blue River in Electoral Area "B" (Thompson-Headwaters) and Cherry Creek, Tobiano, and Savona in Electoral Area "J" (Copper Desert Country).

 Need the collection schedule? Check out: tnrd.ca/curbsidecollection



UTILITY SERVICES

Community Water Systems

Participants: 11 Local Areas (Black Pines, Blue River, Del Oro, Evergreen Estates, Loon Lake, Maple Mission, Pritchard - North, Savona, Spences Bridge, Vavenby, Walhachin)

The TNRD owns and operates 11 Community Water Systems, all of which were constructed within communities and later acquired by the TNRD upon request. These small water systems range in size from small to micro, from approximately 16 connections to approximately 328 connections. The TNRD adheres to a Water Conservation Plan for all of its water systems.



Community Sewer Systems

Participants: 2 Local Areas (Paul Lake, Pritchard - North)

The TNRD operates two wastewater systems, located in Paul Lake and Pritchard. The Paul Lake wastewater system was built in 1996 and it has approximately 105 connections, and the Pritchard wastewater system was built in 1998 and has approximately 175 connections.





FIRE PROTECTION SERVICES

TNRD Fire Departments

Participants: 9 Local Areas (Blackpool, Little Fort, Loon Lake, McLure, Monte Creek, Pritchard, South Green Lake, Tobiano, Vavenby)

The TNRD operates nine fire departments, providing structural fire protection in a number of rural areas of the regional district. Additionally, two TNRD Fire Departments (Blackpool and Vavenby) provide road rescue service within their response boundaries.

TNRD Fire Service Areas

(Fire Service via Non-TNRD Fire Departments)

Participants: 7 Local Areas (areas near Ashcroft including Boston Flats, near Barriere including Louis Creek and Maple Mission, near Chase including VLA Road, near Clinton, near Logan Lake, near Merritt including Coldwater Road, Harmon Estates, Lower Nicola and Miller Estates, and near Sun Peaks including Whitecroft).

The TNRD has contracts with several neighbouring municipalities to provide structural fire protection to TNRD properties. Each fire protection service area has previously been established by assent voting by residents.



Join your local TNRD Fire Department!

To apply to be a paid-on-call firefighter, contact your local TNRD Fire Chief or contact TNRD Fire Protection Services: 1-877-377-8673, or fireprotectionservices@tnrd.ca.

FireSmart™

Participants: 10 (All Electoral Areas)



The TNRD FireSmart™ program helps private landowners assess fire mitigation work to undertake on their property, and provides education on crucial FireSmart™ principles. By creating a FireSmart™ property, you will dramatically increase the resistance of your home and property to damage caused by wildfire. Learn more at: tnrd.ca/firesmart.



Vavenby Fire Department, Electoral Area "A" (Wells Gray Country)





COMMUNITY SERVICES

Cemeteries

Participants: 2 (Electoral Areas “B,” and “O”)

The TNRD owns and operates cemeteries in Avola, Blue River, and Little Fort, and manages groundskeeping and interment services at these sites.

Community Halls

Participants: 3 (Electoral Area “B,” portions of Electoral Areas “A” and “O”)

The TNRD owns and operates three community halls including the Avola Schoolhouse, Little Fort Community Hall, and Vavenby Community Hall. The TNRD maintains these halls and manages bookings for each facility.

Community Parks

Participants: 7 (Electoral Areas “A,” “B,” “J,” “L,” “M,” “N” and “O”)

The TNRD owns operates 10 Community Parks, the Agate Bay Boat Launch, and the Blue River Trail Network. TNRD Community Parks are located in Avola, Birch Island, Blackpool, Little Fort, Lower Nicola, and Vavenby, and east of Kamloops (Wittner Road).

Additionally, the TNRD owns and operates two Regional Parks: Little Hell’s Gate Regional Park, located at Messiter Summit, and Barriere Forks Regional Park, located on Barriere Lakes Road.

Dangerous Dog Control

Participants: 7 (Electoral Areas “A,” “I,” “J,” “M,” “N,” “O” and “P”)

In Electoral Areas that pay into this service, Bylaw Officers can issue financial penalties related to the TNRD Dangerous Dog Control Bylaw, and have the authority to seize or destroy dangerous dogs under certain circumstances. Any fine revenues stay within the Dangerous Dog Control program and offset taxation.

Radio Rebroadcast

Participants: 1 (Electoral Area “B”)

The TNRD delivers Radio Rebroadcast services within Electoral Area “B” in the North Thompson Valley.

Street Lighting

Participants: 6 Local Areas (Avola, Blackpool, Coldwater Road, Pritchard (North), Vavenby, Whitecroft)

The TNRD is responsible for street light maintenance in six communities.

Transit

Participants: 4 (Electoral Area “B,” portions of Electoral Areas “A,” “M” and “O”)

The TNRD partners with BC Transit to fund transit services in several rural areas, including the North Thompson Valley and in Lower Nicola.

Thompson River Buoy System

Participants: 21 (All TNRD Electoral Areas and Member Municipalities)

The TNRD operates the buoy navigation system in the South Thompson River, between the Chase Bridge and Kamloops Lake.





EMERGENCY SERVICES

Participants: 17 (All 10 Electoral Areas and 7 Member Municipalities including Ashcroft, Barriere, Cache Creek, Chase, Clearwater, Clinton, and Lytton)

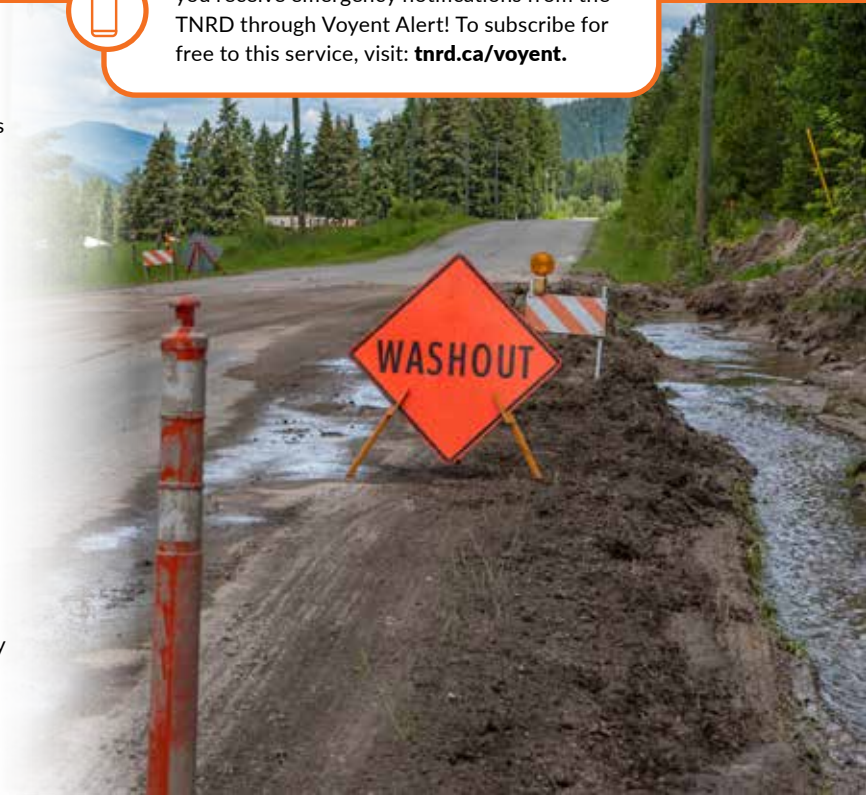
The TNRD Emergency Preparedness program provides direction and coordination when responding to, and recovering from, major incidents or disasters within TNRD Electoral Areas, such as flooding, wildfires, and landslides, when there is a threat to human life and safety.

This program is in place to assist incident commanders when emergencies exceed their response capabilities, training, or available resources. The TNRD also provides technical assistance, direction, and training to participating member municipalities. The Emergency Operations Centre (EOC) is also a key component of the Emergency Preparedness program.

The TNRD Emergency Program does not take the place of the Ministry of Emergency Management and Climate Readiness (EMCR), nor does it address emergencies that are normally handled at the scene by the appropriate first responding agencies, such as police, fire, ambulance, or the BC Wildfire Service.



During an emergency incident, make sure you receive emergency notifications from the TNRD through Voyent Alert! To subscribe for free to this service, visit: tnrd.ca/voyent.



MOSQUITO CONTROL

Participants: 13 (Electoral Areas "J," "L," "M," "O" and "P," portions of Electoral Areas "A" and "N," and 6 Member Municipalities including Barriere, Chase, Clearwater, Logan Lake, Kamloops, and Sun Peaks)

The TNRD Mosquito Control Program targets species of mosquitos that pose a nuisance for humans, primarily, those known as floodwater and snowmelt mosquitoes.



To learn more about this service, visit: tnrd.ca/mosquitoes.





INVASIVE PLANT MANAGEMENT

Participants: 15 (All 10 Electoral Areas and member municipalities including Clearwater, Clinton, Logan Lake, Merritt, and Sun Peaks)

The TNRD works towards protecting environmental, economic, and social values being impacted by invasive plants within the Thompson-Nicola region. The TNRD has a series of invasive plant resources to help educate residents on invasive plants and their management, and hosts community events and education initiatives during the year.



Landowners within this service area are eligible for the TNRD's cost-share and sprayer loan-out programs, private land consultations, the biological control program and new invader program. To learn more, visit: tnrd.ca/invasiveplants.



THOMPSON-NICOLA REGIONAL LIBRARY

Participants: 21 (All TNRD Electoral Areas and Member Municipalities)

The Thompson-Nicola Regional Library serves the entire TNRD, with 13 libraries, a Mobile Library, and Library Home Service. The TNRL is dedicated to lifelong learning for TNRD residents, and it has been serving Thompson-Nicola residents since 1974.

The TNRL provides community spaces which spark creativity, engagement, and community connections. We strive to be a leader in celebrating literacy and transforming lives through knowledge and information. We value customer service, literacy, lifelong learning, intellectual freedom, inclusion, respect, and innovation.



You can register for a library card from school, work, or the comfort of your own home to instantly access digital services! Register online at: tnrl.ca/register.





THOMPSON-NICOLA FILM COMMISSION

Participants: 21 (All TNRD Electoral Areas and Member Municipalities)

The Thompson-Nicola Film Commission is a full-service film commission that markets the Thompson-Nicola's unique locations, services, and amenities, crew, and talent to production companies worldwide. With a small but mighty team of just over 2 full-time equivalent staff, the TNFC facilitates and supports productions filming in areas of the TNRD.

The TNFC also manages the Live Music! Thompson-Nicola website. Live music performers, venues, and events are listed for residents and tourists at: livemusicthompsonnicola.ca.



Find a catalogue of all past productions filmed in the TNRD; learn what has been filmed here and where these productions have been shot!

Visit: filmthompsonnicola.com/past-productions.



DEVELOPMENT SERVICES

Planning

Participants: 21 (All Electoral Areas and Member Municipalities)

Planning Services administers land use and development applications and long-range planning for all 10 Electoral Areas. Long range planning is supported across jurisdictions through the Regional Growth Strategy, Fringe Areas Policy, South Thompson Settlement Strategy, and other broad planning initiatives, such as Official Community Plans.



Building Services

Participants: 16 (All Electoral Areas and six Member Municipalities including Ashcroft, Cache Creek, Chase, Clearwater, Clinton, and Logan Lake)

The Building Department is responsible for Building Permits and Building Inspections for new builds, alterations, additions, or demolition of structures in TNRD Electoral Areas and Member Municipalities where it is contracted to provide this service.



LEGISLATIVE SERVICES

Participants: All Electoral Areas and Member Municipalities (part of General Administration)

The TNRD Legislative Services department administers core functions of the corporation and provides administrative support to the Board of Directors and statutory committees. Legislative Services maintains corporate records including meeting minutes, reports, policies, and bylaws, and carries out public assent processes including elections and referendums.

GIS

The TNRD Geographic Information Services (GIS) department maintains interactive maps, spatial data, and online applications to help residents and businesses learn about land use and TNRD services. GIS makes property information available through web mapping applications and custom reports, and assigns and maintains house numbers and civic addresses for TNRD Electoral Areas.

IT

The Information Technology (IT) Department provides and maintains technology tools that staff and the public use daily. IT combines the functions of software, hardware, cloud services, security, and networks to ensure operational success and service excellence.

2023 PROGRESS



STRATEGIC FOCUS AREAS:



*Economic Sustainability
& Resiliency*



*Livability, Connectivity
& Infrastructure*



*Strategic Relationships
& Partnerships*



*Dynamic Communication
& Branding*



*Emergency Planning
& Response*



*Climate Action &
Environmental Stewardship*

Cache Creek Area Desert,
Electoral Area "I" (Blue Sky Country)





SOLID WASTE AND RECYCLING

Diverting More Materials from Landfills

The Mandatory Recyclables Material Bylaw was expanded in 2023, helping prevent hazardous waste and recyclable materials from being landfilled or disposed of improperly. A similar disposal ban exists in several regional districts in southern B.C., which has proven effective to reduce landfill waste.

The Bylaw was expanded to include no longer just cardboard, but also products such as residential packaging and printed paper, batteries, paint and paint containers, tires, electronics, electrical products (including metal appliances), fluorescent lights, and much more.

The disposal ban was expanded after consulting the public and stakeholders, and the TNRD has found generally very good support for a recyclables disposal ban.

To learn more, visit: tnrd.ca/mandatory-recycling or contact recycleright@tnrd.ca.



Keeping Recycling Moving, Supporting Our Neighbours

Following a fire at Emterra in June 2023 (the only recycling processing facility in Kamloops), the TNRD supported the City of Kamloops and Recycle BC to keep recyclables moving. During June, recyclables were sent to the South Thompson Eco-Depot to be loaded onto transport trailers and hauled to an alternate Recycle BC processing site in the Lower Mainland. All costs were covered by Recycle BC, and operations continued smoothly for Eco-Depot customers.



New Collection Truck, Better Service

The new collection truck for curbside pickup hit the road in Electoral Area "J" servicing Cherry Creek, Tobiano, and Savona. This truck replaced the aging collection vehicle to provide more reliable service for residents and support these growing communities.

30,060 metric tonnes of materials recycled and diverted from TNRD landfills



108,372 metric tonnes of waste taken to landfills within the TNRD in 2023 (695 kilograms/ person) *6.5% increase from 2022, due to pipeline construction and Cache Creek flooding event*



UTILITY SERVICES

Metered Billing for Fairer Bills

Metered billing for 10 of the TNRD's Community Water Systems was implemented in spring 2023, ensuring fair billing, consumer accountability, and that customers are fully aware of their usage. Near real-time reporting of water meters has allowed system leaks to be quickly identified and isolated, leading to significant improvements in water conservation.



To estimate your water bill, visit: tnrd.ca/estimatemybill

Backup for Blue River Water

In the event of a prolonged power outage, the Blue River Community Water System is now better equipped. A back-up generator was installed at the pumphouse, ensuring that pumps remain operational if an outage occurs. Instead of waiting for a mobile generator to arrive from Kamloops, this generator will activate automatically during an outage. The generator was donated by Trans Mountain through a Community Benefits Agreement, with no additional costs for water customers.



Planning for the Future

The TNRD received multiple grants to support asset management for several water systems. Effectively outlining capital requirements for infrastructure will support future grant funding applications.

- **\$9,950:** Evergreen Community Water System Groundwater Feasibility Study
- **\$9,900:** Loon Lake Community Water System Bottle Fill Station
- **\$9,850:** Walhachin Community Water Storage Design Study





FIRE PROTECTION SERVICES



Helping Residents Get FireSmart™

A TNRD FireSmart™ coordinator position was in place for the first time in 2023. This role has been crucial to improve FireSmart™ awareness for private landowners and support residents with mitigation work,

by providing free educational wildfire risk assessments and responding to hundreds of inquiries.



81 Home Ignition Zone Assessments completed	14 Boothing events	10 Fire Department visits	477 Landscaping guides distributed
23 FireSmart™ lectures	10 Farmers Markets attended	12 FireSmart™ presentations	475 FireSmart™ manuals distributed
	10 TNRD Library visits		

Improved Spaces for Local Fire Halls

Blackpool Fire Rescue and the Vavenby Fire Department are better equipped for local responses, following renovations to each fire hall.

An apparatus bay was built in each of these fire halls, and these secure spaces each house a Structure Protection Unit and other critical fire apparatus. Having a Structure Protection Unit is particularly crucial for initial response to fires in the wildland urban interface and limiting fire damage in rural areas.

In August of 2023, the TNRD Board of Directors visited both fire halls for ribbon-cutting events and to tour each hall and meet with local firefighters.



1,407 square foot addition at the Vavenby Fire Hall

1,232 square foot addition at the Blackpool Fire Hall

Project Costs: \$876,880 total (fully grant funded via via Canada Infrastructure Program - COVID-19 Resilience Infrastructure Stream)

McLure Firehall Expanded

A major construction project took place at the McLure Fire Hall to build a new apparatus bay. This new bay now houses the McLure Fire Department's second engine and has rooms for dedicated turnout gear, breathing apparatuses, and laundry.

Both floors of the fire hall were renovated, including the addition of a small training area, an added washroom and replacement of the upstairs washroom, exhaust extraction and heating in the bays, upgrades to the Chief's office, new LED lighting, and HVAC upgrades.

Project Cost: \$661,285 (fully grant funded via Canada Community Building Fund)

Fire Protection Launched in Monte Creek

Structural fire protection service was launched for residents in the Monte Creek area on January 1, 2023, following a referendum in the spring of 2022 where residents within the fire protection area approved the new service. Fire protection for the Monte Creek area is being temporarily provided out of the Pritchard Fire Hall. A team of 19 members of the Monte Creek Fire Department are able to respond to callouts with the Pritchard Fire Department.

Residents within the Monte Creek Fire Protection service area can expect a full response for structural fire protection. Planning continues for building the Monte Creek Fire Hall, and a significant milestone in the process took place in 2023 with approval being granted by the Agricultural Land Commission for the proposed usage at 1215 Hook Road.

356 properties within Monte Creek Fire Protection service area, in Electoral Areas "L" and "P", including Monte Creek, Del Oro, Lafarge, Barnhartvale (east)



Loon Lake Fire Hall Now Complete

The new Loon Lake Fire Hall is now complete, and the Loon Lake Fire Department is operating out of this state-of-the-art firehall!

The new fire hall is critical for Loon Lake and residents of the community, and has been necessary after the previous fire hall burnt down in 2017. Since 2019, the fire

department has operated out of a two-bay annex building that was built by the TNRD using Gas Tax funds on the site of the former main firehall.

The TNRD is grateful for all of the dedicated members of the Loon Lake Fire Department who have operated out of the two-bay annex for several years and are now able to utilize the new main firehall.

Project Cost: \$1.1 million

- Borrowing: \$653,000
- Fraserway RV Donation: \$275,000
- Reserves and Grant Funding: \$150,000
- 10 Cents at a Time Fundraiser: \$25,000



COMMUNITY SERVICES

Celebrating Park Improvements

In 2023, the TNRD held community celebrations at several Community Parks following improvement projects, making these community assets even more inviting and enjoyable for residents.



Latremouille Park

Well over 60 people, including generations of the Latremouille family, took in the community celebration and barbecue at Latremouille Park in Little Fort on June 24, 2023, enjoying a hotdog or hamburger and catching up on an early summer day. This event was to celebrate improvements to Latremouille Park including a new playground, new picnic shelter and picnic benches, and a new outhouse.

Project Cost: \$230,000

- Canada Community Building Fund: \$150,000
- Trans Mountain Community Benefit Agreement: \$80,000

A Park to Be Proud Of

Major improvements took place at Smith Pioneer Park, located in the heart of Lower Nicola. A new, fully-accessible powered bandshell was built, new picnic tables were installed, and irrigation was improved on the field. The bandshell can be booked for community events, free of charge! This work is part of a multi-year, fully grant-funded park improvement project.

Project Cost To Date: \$310,067 (via Canada Community Building Fund)

Vavenby Community Park

The TNRD welcomed residents on February 20, 2023 (Family Day) to celebrate the newly-restored outdoor ice rink. The project involved renovating the rink with a refinished concrete base, new boards, and new nets. Despite unseasonably warm winter weather, a great time was had by those who attended.

Project Cost: \$201,000

- Canada Community Building Fund: \$100,000
- Electoral Area "A" Community Parks Budget: \$101,000

Herb Bilton Way Park

Dozens of people walked (and some drove) the half-kilometre from Herb Bilton Way to the Blue River Pedestrian Suspension Bridge on August 17, 2023, to cut the ribbon at the new bridge. All trails lead to adventure in Blue River, and the new bridge connects the Blue River Trail Network on both sides of the river, bridging the gap for year-round recreation in the pristine North Thompson Valley. Those who attended joined the TNRD Board for a community barbecue afterwards at the Blue River Community Hall.



Project Cost: \$233,666.83

- Trans Mountain Community Benefit Agreement: \$80,000
- Canada Community Building Fund: \$60,000
- Mike Wiegele Heli-Skiing Resort Donation: \$37,500
- Electoral Area "B" Parks Budget: \$56,166.83

Better Blue River Recreation

The TNRD replaced the existing damaged rock jetty at Eleanor Lake within Blue River Community Park, and installed a new piece of dock to provide safer access to the lake.

And just in time for tobogganing season, the Blue River sliding hill at Herb Bilton Way Park was brushed in October 2023! This project happened in 2023 due to other existing park projects in Electoral Area "B" being completed under budget.

Project Costs: Approx. \$54,541

- Eleanor Lake Dock: \$36,251 (Canada Community Building Fund: \$8,500)
- Electoral Area "B" Parks Budget: \$27,751
- Sliding Hill Brush: Approx. \$18,290 (Electoral Area "B" Parks Budget)

Snowboarding near Clearwater





EMERGENCY SERVICES

Emergency Response to Flooding and Fires

Wildfires and flooding led to impacts being felt by residents in many different parts of the Thompson-Nicola region and a full activation of the TNRD Emergency Operations Centre (EOC).

Flooding impacted TNRD properties mainly along portions of Cache Creek and Salmon River, with other isolated areas impacted. TNRD staff also supported the Village of Cache Creek EOC during significant flooding in the community.

The summer wildfire season was the worst on record for British Columbia. More than 2,200 wildfires burned over 2.84 million hectares, which is more than double the previous record in 2018 for hectares burned.

TNRD properties were impacted by the Lost Valley fire, Ross Moore Lake fire, Bush Creek East fire, Stein Mountain fire, Lower East Adams Lake fire, and Kookipi Creek fire. Areas of the TNRD impacted by these fires included Pressy Lake, Knutsford, Lac Le Jeune, Turtle Valley, Adams Lake, Agate Bay, properties northwest of Lytton and properties south Lytton. Structures were damaged or destroyed on 11 TNRD properties in lower west Adams Lake.

- **5,800** staff hours in the TNRD EOC
- **48** employees serving
- **6** Evacuation Orders
- **644** Properties on Order
- **9** Evacuation Alerts (**8** for wildfires, **1** for flood)
- **2,749** Properties on Alert
- **5** TNRD Electoral Areas with a State of Local Emergency
- **95** emergency notices or information updates from TNRD EOC



MOSQUITO CONTROL

4,235.07 hectares of land treated in eligible Electoral Areas (by air and ground)

20,983.50 kg of VectoBac 200 applied in eligible Electoral Areas

This environmentally-friendly larvicide is non-toxic to fish, mammals, amphibians, reptiles, and insects.

22 mosquito species captured



INVASIVE PLANT MANAGEMENT

Field Work:

Over **\$1,072,500** invested in regional invasive plant management

46 hectares treated

1,987 invasive plant observations

34 metric tons of invasive plants disposed at TNRD Solid Waste sites

TNRD Services:

66 sprayer loan-outs

52 private land consults

\$385,000 in private land treatment

\$76,850 issued in rebates

Events:

36 community events

28 Mobile Library stops

21 school presentations

10 Earth Kids presentations

9 weed pull events

48,000 people reached (in-person and online)



Backroads near Clinton,
Electoral Area "E" (Bonaparte Plateau)



THOMPSON-NICOLA REGIONAL LIBRARY

7,519 new patrons (+ 26% from 2022)

1,086 bags distributed through '1001 Before Grade One' program

956,267 library materials circulated (+ 3.2% from 2022)

- 674,358 via Physical Materials
- 246,151 via Overdrive
- 35,768 via Databases

315,041 library visits

28,883 Mobile Library items circulated (+ 6% from 2022)

18,108 combined attendance for library programs

137 School Visits

148 Daycare Storytime Events

22 Senior Centre Programs

New kits added for borrowing including Light Therapy Lamps and CO2 detectors

Borrow book kits, guitars, ukuleles, disc golf starter sets, radon detector kits, and so much more! Visit your local library or go to: tnrl.ca/devices.



Now Open: Aberdeen Tiny Library!

A tiny taste of the Thompson-Nicola Regional Library for southwest Kamloops! Located next to the food court in Aberdeen Mall, the temporary, 352-square-foot library opened in November 2023. The cozy library space invites visitors to browse and borrow new, popular, and bestselling materials for all ages. Self-serve options including holds pickup lockers, a book vending machine, and return drop boxes.

2,169 visitors between Nov. 22 and Dec. 31, 2023

1001 Before Grade One

The TNRL launched '1001 Before Grade One' in the fall of 2023, a free program to encourage lifelong learning and literacy right from the beginning of a child's life. Reading packages come with a tote bag, a book, a reading tracker, a bookmark and a magnet (and there are prizes for milestones along the way!) Pick up a reading package at your local Thompson-Nicola library - including the Mobile Library.

Finding the Mother Tree

Finding the Mother Tree: Discovering the Wisdom of the Forest was the 2023 feature for the TNRL's One Book, One Community program. This scientific memoir is written by renowned UBC forest ecologist, Suzanne Simard, who has roots in the Kamloops and the North Thompson. Dr. Simard hosted author talks at several Thompson-Nicola libraries and an event at the Paramount Theatre in Kamloops.

The Writer is in

Great writing is the key to a great story, and one of many aspects to the TNRL's commitment to lifelong learning. For this year's Writer in Residence program, the TNRL welcomed Jennifer Chrumka, an award-winning journalist based in Kamloops. During the fall of 2023, Chrumka held one-on-one writing consultations, workshops at eight Thompson-Nicola libraries, and other events including writing circles.

Great News to "Pass" On!

The TNRL Community Passes program expanded in 2023 to include the Big Little Science Centre and the Kamloops Film Society. Interact with hands-on science experiments, then head over to the Paramount Theatre with the family! The free Community Passes program is designed to help TNRD residents access amenities by reducing barriers. Passes are also available for the BC Wildlife Park and pool facilities in Kamloops and Merritt.





THOMPSON-NICOLA FILM COMMISSION

- \$2.5 million direct spend by industry
- \$6.25 million estimated direct industry output

No Production is Too Big or Small

The unique locations and diverse scenery of the Thompson-Nicola led to the region hosting many more film and TV series in 2023. Two large-scale productions and several smaller productions were filmed in 2023 with future release dates planned. Some of the productions that were released in 2023 include:

- *The Hammer* starring Reba McEntyre (filmed in Merritt and Quilchena)
- *Monarch: Legacy of Monsters* starring Kurt Russell (filmed in Cache Creek and Walhachin)
- *Bones of Crows* released with local talent (filmed in Tk'emlúps te Secwépemc)
- Movies of the week including *Infidelity Can Be Fatal* (filmed in Kamloops) and *The Movie Star and the Cowboy* (filmed in Knutsford)

Film Studio Feasibility Report Completed

Planning for a potential film studio in the Thompson-Nicola region took a leap forward, with the completion of a site servicing report for investors and developers to use as a guide. The feasibility study compared four potential properties that could house a purpose-built film studio, helping potential developers to determine site requirements and costs.

TNFC in the Community

The TNFC was thrilled to host the inaugural “Learn About Film” event over two days for local filmmakers and film enthusiasts from across the Thompson-Nicola region to attend workshops, classes, and networking events with industry professionals.

The TNFC also worked with Directors Javier Badillo and Jason Karman to host two “Meet the Filmmaker” events. Through these events, many local film staff were hired to work in various roles for the film *Lupe Q and the Galactic Earthworms*, shot in Kamloops during the summer of 2023.



DEVELOPMENT SERVICES

Planning Services

Planning Services continued to focus on current planning applications and public inquiries. Staff implemented numerous Board-authorized changes to Zoning Bylaw 2400, including shifting floodplain regulations to a new, standalone Floodplain Management Bylaw 2828.

Building Inspection Services

Building Inspection Services prepared building bylaw amendments in response to BC Building Code revisions that took effect in May 2023. The department launched a new online portal for Building Inspection Requests and Building Information Requests, helping streamline processes. The portal was well received and heavily used.

1,514 visits to new Building Inspection/ Building Information request online portal

2,143 Building Inspections managed in 2023

360 Building Permit files completed

158 Plumbing Permit files completed

14 Building Permits issued for wildfire rebuilding

607 Building Information Requests responded to

Approximately 120,000 kilometres of travel for inspections, navigated safely and without any incidents in all weather conditions

CORPORATE & LEGISLATIVE SERVICES



Continued Commitment to Accountability

The TNRD adopted a Privacy Management Program, which is meant to ensure accountability to maintaining protection of privacy and personal information in all TNRD systems, programs, activities, and operations, and to mitigate the potential for a privacy breach. Restructuring in the Legislative Services Department also led to the hiring of an Information and Privacy Coordinator, ensuring records and information are managed effectively and in compliance with all legislative requirements, including:

11 Privacy Impact Assessments (PIAs)

12 Freedom of Information (FOI) requests - providing access to **349** pages of information, on average within **16** business days

GIS

184,346 visits to the TNRD Emergency Map

2,735 users on TNRD Open Data

Modernized the Illegal Dumping reporting and tracking program tnrd.ca/illegal-dump-sites

Supported mapping of the Blue River Trail Network

Supported EOC with mapping, applications for field workers to report assessments and damage.



ADMINISTRATION

Grant Funds Improve Service, Reduce Costs to Taxpayers

The TNRD successfully received more than 30 grants through federal and provincial funding streams, receiving more than \$2.1 million.

Grant funding helps the TNRD undertake significant capital projects, plan for future community needs, purchase equipment to improve operations, support special programs and events, and provide temporary or seasonal employment opportunities. In short, grant funding allows projects, programs, purchases, positions, and planning to be funded without impacting taxation for residents.

Larger grants received by the TNRD in 2023 included:

- **\$700,000:** FireSmart community funding and supports (funding for a FireSmart Coordinator position, creating Community Wildfire Resiliency Plans for each Electoral Area, and more)
- **\$270,000:** Fire Department equipment and training (\$30,000 for each TNRD Fire Department)
- **\$263,500:** Phase 2 of Smith Pioneer Park upgrades
- **\$235,000:** Renovations to the TNRD Civic Building second floor
- **\$140,184:** Blue River Trail Network signage, wayfinding and infrastructure
- **\$60,000:** New well for Pritchard Fire Department

Other grants received in 2023 have funded projects for Community Water System planning, equipment upgrades for the TNRD Emergency Operations Centre, Asset Management Planning, and student positions for the TNRL, TNFC, Solid Waste and Recycling, and Invasive Plants.



Unexpected Grant Funding Will Support Capital Projects

The TNRD received a one-time grant of \$5.4 million through the Province of BC Growing Communities Fund grant program, to support TNRD infrastructure needs and community growth.

In June 2023, the TNRD Board voted to allocate this funding to core infrastructure projects in future years, such as water and wastewater projects that are urgently needed and underfunded. Allocations will be specified for use based on needs in the TNRD Capital Plan. The TNRD relies heavily on grant funding for capital upgrades to its small community water systems and community sewer systems, because reserve funds for each utility system can only be contributed by utility customers of these small systems, and funds must stay within each specific system.

Accessibility

The TNRD established an Accessibility Advisory Committee with 10 members of the public, each of whom have varying backgrounds in accessibility and reside in rural or urban areas of the TNRD.

The Committee is advising the TNRD on accessibility needs in TNRD facilities and helping to guide the TNRD Accessibility Plan, which will be created in 2024. The Accessibility Plan will identify barriers to accessibility and inclusion that may be experienced by members of the public or TNRD staff in TNRD physical or digital spaces (such as libraries, community halls, solid waste facilities, community parks, TNRD websites, and more).

Learn more at: tnrd.ca/accessibility

Human Resources

\$94,548 invested in staff development

90% of employees who left in 2023 recommended TNRD as a place to work

Human Resources successfully negotiated a new Collective Agreement with the BC Government Employees Union (BCGEU), affecting more than 115 unionized staff with the Thompson-Nicola Regional Library. The three-year agreement includes increases averaging 4% per year, with improvements to vacation entitlement and special leave. Improved language in the agreement also promotes effective operations and supports the needs of library employees.

The HR Department also revised the TNRD Whistleblower Policy, encouraging ease of access and clear reporting mechanisms for all employees.

Communications

73 Press Releases

17 Board Meeting Newsletters |

95 EOC Emergency or Information updates

170 **Voyent Alert!** notices (received by 33,700 users)

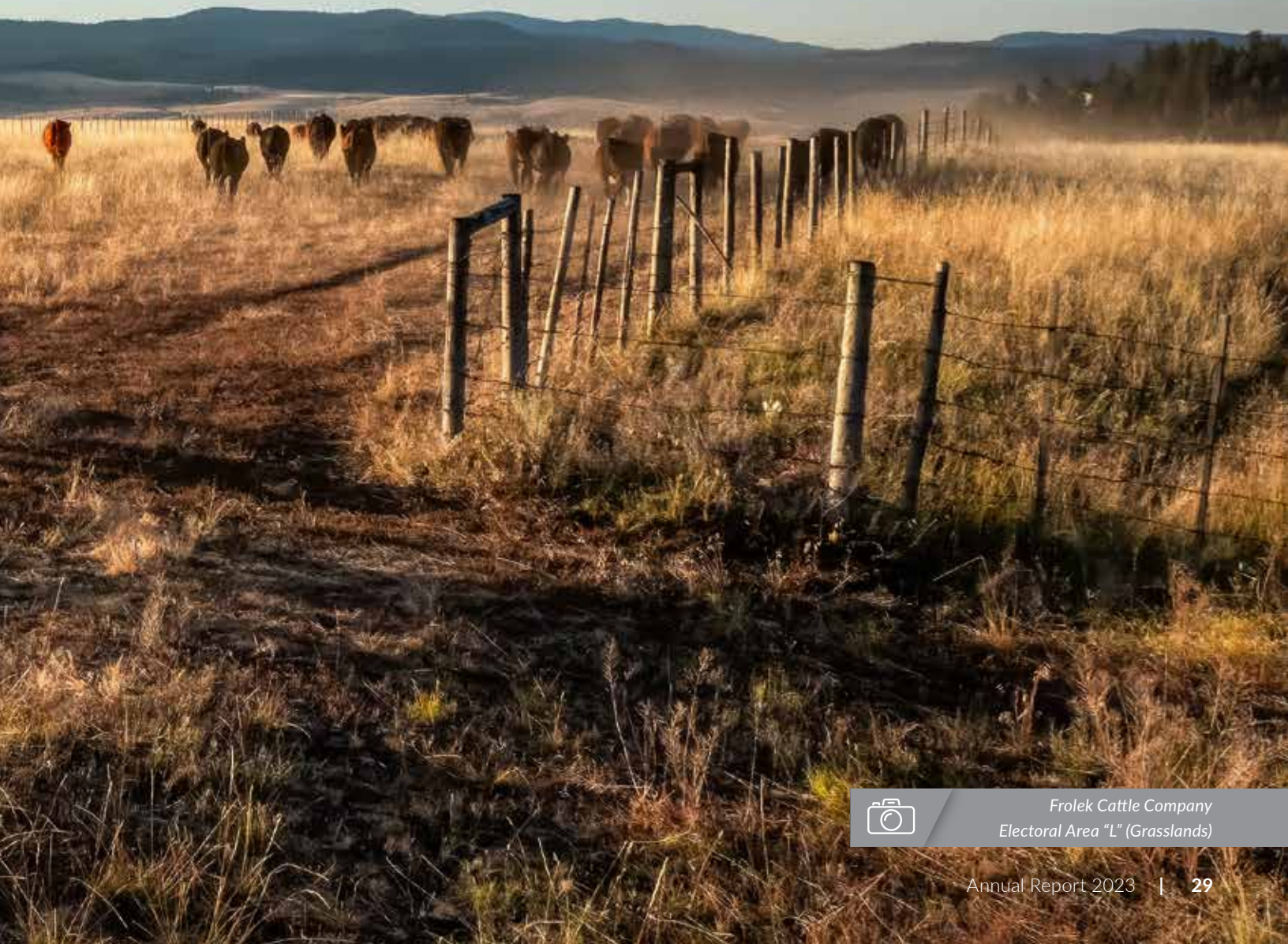


Horstings Farm Market,
Electoral Area "I" (Blue Sky Country)





2023 BUDGET HIGHLIGHTS



Frolek Cattle Company
Electoral Area "L" (Grasslands)

ABOUT THE TNRD BUDGET

Each year, the TNRD Board of Directors adopts the Five-Year Financial Plan before March 31, as required by all regional districts in B.C. in the Local Government Act.

The tax requisition increased to \$25.1 million in 2023, which is up from \$23.5 million in 2022. The 2023 budget included 125 services with costs split between all 10 Electoral Areas and 11 Member Municipalities of the TNRD. Exact costs vary for each community because in a regional district budget, most services are not region-wide and property owners only pay for services that they receive, and money also cannot be shifted between services in a regional district.

The tax requisition is an increase of 7.05% compared to 2022. Despite this, many TNRD residential property owners would've seen a lower percentage increase in their property tax amounts in 2023, or even a decrease compared to the previous year. This is largely due to new growth spreading the tax requisition across a larger base. New growth in 2023 was mainly generated by Trans Mountain contributing significantly more property taxes to the Utility Class due to the pipeline expansion project in the Thompson-Nicola region.

The TNRD Operating Budget increased by approximately 6.5% in 2023, due in large part to an increase in costs to deliver services due to inflation, and an increase in service levels for several existing services. The Operating Budget incorporated cost increases for a new External Relations & Advocacy Advisory position, negotiated wage increases, a 10% increase in property insurance, Information and Technology (IT) requirements such as enhancements to cybersecurity, and an inflationary increase of 2-3% on supplies and services as required.

The TNRD Capital Budget decreased by approximately 1.2% compared to the previous year; the Capital Budget can fluctuate substantially each year depending on projects that are forecast in the upcoming year, and the slight decrease in capital spending in 2023 was due to planned capital spending being lower than in 2022.

Find TNRD Financial Information Anytime:

Start your search at tnrd.ca/finance.

Here, you'll find Annual Financial Reports including Audited Financial Statements, Annual Budget Highlights, Frequently Asked Questions and much more.





Total Services: 125



Total TNRD Budget:

\$85,144,488

(Capital and Operating Expenditures)

TNRD 2023 Operating Budget

General

\$62,161,279



Water & Sewer

\$1,917,640



Total

\$64,079,560

2023 Capital Budget



General

\$12,888,201



Water & Sewer

\$8,177,728

Total

\$21,065,929

Tax Requisition:

\$25,097,690

(+\$1,652,231 from 2022)



Municipality Totals:

\$12,022,239

(+\$778,529 from 2022)



Electoral Area Totals:

\$10,627,242

(+\$627,902 from 2022)



Local Services:

\$2,448,209

(+\$245,780 from 2022)



Residential Tax Requisition 2022 vs 2023

	2023	2022
AVERAGE HOME VALUE	\$678,465	\$598,033

MUNICIPALITY	2023	2022	\$	%
	Tax Owning Per Year	Tax Owning Per Year	Increase / (Decrease)	Increase / (Decrease)
City of Kamloops	\$151.91	\$139.46	\$12.45	8.93%
District of Barriere	\$472.48	\$477.83	\$(5.35)	-1.12%
District of Clearwater (Incl Vavenby)	\$519.50	\$519.33	\$0.17	0.03%
City of Merritt	\$402.19	\$402.66	\$(0.46)	-0.11%
District of Logan Lake	\$405.86	\$405.77	\$0.09	0.02%
Village of Ashcroft	\$422.55	\$422.99	\$(0.44)	-0.10%
Village of Cache Creek	\$421.94	\$422.39	\$(0.45)	-0.11%
Village of Chase	\$413.86	\$414.14	\$(0.27)	-0.07%
Village of Clinton	\$451.93	\$458.33	\$(6.41)	-1.40%
Village of Lytton	\$433.13	\$422.63	\$10.50	2.48%
Sun Peaks Resort Municipality	\$400.84	\$401.34	\$(0.50)	-0.13%

ELECTORAL AREA	2023	2022	\$	%
	Tax Owning Per Year	Tax Owning Per Year	Increase / (Decrease)	Increase / (Decrease)
Electoral Area "A"	\$787.83	\$875.82	\$(87.99)	-10.05%
Electoral Area "B"	\$765.38	\$840.54	\$(75.16)	-8.94%
Electoral Area "E"	\$561.02	\$568.55	\$(7.53)	-1.32%
Electoral Area "I"	\$571.81	\$557.61	\$14.20	2.55%
Electoral Area "J"	\$683.28	\$654.85	\$28.44	4.34%
Electoral Area "L"	\$557.90	\$546.00	\$11.90	2.18%
Electoral Area "M"	\$677.72	\$681.52	\$(3.80)	-0.56%
Electoral Area "N"	\$705.47	\$715.01	\$(9.54)	-1.33%
Electoral Area "O"	\$622.97	\$612.69	\$10.28	1.68%
Electoral Area "P"	\$574.39	\$561.25	\$13.13	2.34%

 To view the full 2023-2027 Financial Plan, visit: tnrd.ca/financial-reports.





2023 BUDGET EXPENSES (CAPITAL & OPERATING)

Department	2023 Budget:	2023 Actual:
Administration*	\$30,974,859	\$28,119,401
Community Services	\$7,893,812	\$5,895,802
Development Services	\$3,042,691	\$2,446,594
Film Commission	\$366,593	\$387,374
Library Services	\$11,559,105	\$8,901,507
Protective Services	\$8,540,168	\$6,955,033
Solid Waste and Recycling	\$12,672,253	\$13,029,076
Utility Services	\$1,917,641	\$1,669,955
Total:	\$76,967,121	\$67,404,742

*The Administration Budget in 2023 included the \$5.44 million Growing Communities Fund grant and the \$1.1 million Community Works Fund grant. Grant funding must be budgeted as a revenue and expense for applicable departments or as General Administration when funding allocations have not yet been determined by the Board of Directors.

2023 BUDGET REVENUES (CAPITAL & OPERATING)

	2023 Budget:	2023 Actual:
Total:	\$76,967,121	\$72,568,375*

*Unspent Revenues from the 2023 Budget year must be incorporated into the following year's budget, therefore reducing the amount of revenue required where applicable.



To view the full 2023-2027 Financial Plan, visit: tnrd.ca/financial-reports.



Kanaka Bar Indian Band
Electoral Area "1" (Blue Sky Country)



THOMPSON-NICOLA REGIONAL DISTRICT

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